## UTAH STATE BAR COMMISSION MEETING

## Thursday, November 18, 2021

Zoom: https://us02web.zoom.us/j/83389312510

## **AGENDA**

## 1. 9:00 a.m. President's Report: Heather Thuet

02 Mins.	1.1	Welcome
10 Mins.	1.2	Legislative Breakfast Report
02 Mins.	1.3	Bar Review Event - Warm Gloves and Socks Donation
02 Mins.	1.4	Fall Forum Schedule

## 2. 9:15 a.m. Action Items

15 Mins.	2.1	Approve Financial Audit:	
		Marty Moore, Rick Hoffman, and Lauren Stout	(Tab 1, Page 3)
05 Mins.	2.2	Approve Outstanding NLTP Mentor Awards	(Tab 2, Page 29)
10 Mins.	2.3	Approve New Fence and Gate for South Side of La	w and Justice Center:
		Elizabeth Wright	

## 3. 9:45 a.m. Information Items

		Knudsen
		Justice Paige Petersen, Jeffrey Mangrum, Dr. Matt Thiese, and Martha
20 Mins.	3.2	Well Being Committee Collaboration with Hazelden Betty Ford:
10 Mins.	3.1	MCLE Accreditation for Student Outreach and Education: Mark Morris

## 10:15 p.m. Adjourn

## **ATTACHMENTS**

(Tab 3, Page 44)

1. October 2021 Financial Statements

## **CONSENT AGENDA**

(Tab 4, Page 65)

(Approved without discussion by policy if no objection is raised)

- 1. Approve Minutes of October 15, 2021 Commission Meeting.
- 2. Approve Fund for Client Protection recommended payments.

# **CALENDAR**

## 2021

December 10 December 17	Executive Committee Meeting Commission Meeting	Noon 9:00 a.m.	Telephone/Video Conference Law & Justice Center
	2022		
January 3 January 21 January 28	President-elect Election Declarations Due Executive Committee Meeting Commission Meeting	Noon 9:00 a.m.	Telephone/Video Conference Law & Justice Center
February 1	<ul> <li>Commission Election Petitions Due, each to 2022.</li> <li>One member from the Second Division</li> <li>Two members from the Third Division (B)</li> <li>One member from the Fifth Division (B)</li> </ul>	(Davis, Morgan Salt Lake, Summ	and Weber Counties), it, and Tooele Counties), and

## Looking ahead:

March 10-11, 2022	Spring Convention in St. George
April 6-7, 2022	ABA Day, Washington D.C.
June 2-4, 2022	Jackrabbit Bar in South Dakota
July 6-9, 2022	Summer Convention at Loews Coronado





November 2, 2021

Board of Commissioners Utah State Bar 645 South 200 East, Suite 310 Salt Lake City, UT 84111

Dear Board Members:

We have audited the financial statements of the Utah State Bar (the Bar) as of June 30, 2021 and for the year then ended (fiscal year 2021), together with summarized financial information as of and for the year ended June 30, 2020, and have issued our report thereon dated November 2, 2021. Professional standards require that we provide you with information about our responsibilities under auditing standards generally accepted in the United States of America, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated August 3, 2021. Professional standards also require that we communicate to you the following information related to our audit.

#### **Qualitative Aspects of Accounting Policies and Practices**

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Bar are described in Note 1 to the financial statements.

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers* (Topic 606) (ASU 2014-09). ASU 2014-09 is a comprehensive new revenue recognition model that requires revenue to be recognized in a manner to depict the transfer of goods or services to a customer at an amount that reflects the consideration expected to be received in exchange for those goods or services. The Organization adopted this ASU effective July 1, 2020 using a modified retrospective approach. Adoption of Topic 606 did not result in adjustments to revenue, deferred revenue, or receivables.

Other than the standards noted above, no new accounting policies were adopted that had a significant impact on financial reporting and the application of existing policies was not changed during fiscal year 2021.

We noted no transactions entered into by the Bar during fiscal year 2021 for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper year.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements are as follows:

Board of Commissioners – Utah State Bar November 2, 2021 Page 2 of 3

Management estimates the economic useful lives of property and equipment based on the expected number of years the assets will be used. Management revisits these assumptions annually and adjusts the economic useful lives if warranted.

We evaluated the key factors and assumptions used to develop the estimates above in determining that they are reasonable in relation to the financial statements as a whole.

The financial statement disclosures are neutral, consistent and clear,

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in performing and completing the audit.

#### **Corrected and Uncorrected Misstatements**

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. There were no adjustments proposed by us during the audit.

#### **Disagreements with Management**

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditors' report. No such disagreements arose during the course of the audit.

#### Management Representations

We have requested certain representations from management that are included in the management representation letter dated November 2, 2021. A copy of that letter has been provided to you.

#### Management Consultations with Other Independent Accountants

Management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" in certain situations. If a consultation involves application of an accounting principle to the Bar's financial statements or a determination of the type of auditors' opinion that may be expressed on those financial statements, professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### **Other Audit Findings or Issues**

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management prior to retention as the Bar's auditors. These discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Independence

Independence is crucial to the performance of audit services. We are subject to the independence standards of the American Institute of Certified Public Accountants.

All partners and employees of our firm are provided access to our policies and procedures relating to independence and conflicts of interest. Annually, we obtain written confirmation from partners and employees about their adherence to these policies.

Board of Commissioners – Utah State Bar November 2, 2021 Page 3 of 3

There are no relationships between Tanner LLC and the Bar that in our professional judgment may reasonably be thought to impair our independence.

#### Other Information in Documents Containing Audited Financial Statements

We are not aware of any other documents containing the audited financial statements. Our responsibility for other information included in documents containing the Bar's audited financial statements and auditors' report does not extend beyond the financial information identified in the report. We have no responsibility for determining whether such other information is properly stated. However, if such documents were to be published, we would have a responsibility to determine that such financial information was not materially inconsistent with information, or the manner of its presentation, appearing in the financial statements.

#### **Other Matter**

With respect to the supplemental schedules accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior year, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplemental schedules to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

We will be pleased to respond to any questions you have about the foregoing. We appreciate the opportunity to continue to be of service to the Bar.

This information is intended solely for the use of the Board of Commissioners and is not intended to be and should not be used by anyone else.

Sincerely,

Tanner LLC

Bv: Nina Quareguio, Partner



UTAH STATE BAR

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Financial Statements and Supplemental Schedules As of and for the Year Ended June 30, 2021 (with Summarized Financial Information as of and for the Year Ended June 30, 2020)

**Together with Independent Auditors' Report** 



## Independent Auditors' Report

## To the Board of Commissioners of the Utah State Bar

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Utah State Bar (a nonprofit organization) (the Bar), which comprise the statement of financial position as of June 30, 2021, the related statements of activities and cash flows for the year then ended, and the related notes to financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to error or fraud. In making those risk assessments, the auditors consider internal control relevant to the Bar's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bar's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Bar as of June 30, 2021, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

## Report on Summarized Comparative Information

We have previously audited the Utah State Bar's 2020 financial statements and we expressed an unmodified opinion on those financial statements in our report dated October 5, 2020. In our opinion, the summarized

comparative information presented herein as of June 30, 2020 and for the year then ended is consistent, in all material respects, with the audited financial statements from which it was derived.

#### **Report on Supplemental Schedules**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental schedules of continuing legal education and conferences revenue and expenses, member services revenues and expenses, public services revenues and expenses, bar sections revenues and expenses, mandatory continuing education advisory board, and facilities revenues and expenses are presented for the purpose of additional analysis and are not a required part of the financial statements. These schedules are the responsibility of the Bar's management and are derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. Such schedules have been subjected to the auditing procedures applied in our audit of the financial statements and certain additional procedures, including comparing and reconciling such schedules directly to the underlying accounting and other records used to prepare the financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, such schedules are fairly stated in all material respects in relation to the financial statements as a whole.

Tanner LLC

November 2, 2021

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Statement	

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	Bar	1	•	Seci	Security	Contir	Continuing Legal	Total		Total
Assets	Operations	Bar Se	Bar Sections	리	Fund	Educa	Education Fund	1707		7070
Current assets:										
Cash and cash equivalents	\$ 3,609,038	ŝ	577,879	ŝ	134,343	Ŷ	293,943	\$ 4,615,203	ŝ	3,564,562
Investments, at fair value			520,290		122,163		325,739	5,769,259		5,378,266
Receivables	21,653		((0))		3		100	21,753		62,223
Prepaid expenses	134,036		202		<u>()</u>		я	134,036		94,743
Total current assets	8,565,794	1,	1,098,169		256,506		619,782	10,540,251		9,099,794
Property and equipment, net	1,416,692		×		8		10,285	1,426,977		1,262,083
Total assets	\$ 9,982,486	ş	1,098,169	ŝ	256,506	ŝ	630,067	\$ 11,967,228	ŝ	10,361,877
Liabilities and Net Assets										
Current liabilities:										
Accounts payable and accrued liabilities	\$ 801,821	∽	2,477	Ş	456	Ś	2,718	\$ 807,472	ŝ	711,199
Deferred revenue	2,728,159		)¢		9		ē	2,728,159	_	2,363,207
Current portion of capital lease obligation	4,112		96		9		9	4,112		3,892
Interfund advance	(79,838)		49,354		a		30,484	x		8
Total current liabilities	3,454,254		51,831		456		33,202	3,539,743		3,078,298
Capital lease obligation, net of current portion	•E.		R		63		Ű.	242		4,112
Total liabilities	3,454,254		51,831		456		33,202	3,539,743		3,082,410
Commitments and contingencies (Notes 6, 8, 9 and 12)										
Net assets:										
Net assets without donor restrictions - undesignated	4,316,082		а		à		×	4,316,082		3,033,672
Net assets without donor restrictions - board designated	2,212,150		1,046,338		256,050		596,865	4,111,403		4,207,056
Total net assets without donor restrictions	6,528,232		1,046,338		256,050		596,865	8,427,485		7,240,728
Net assets with donor restrictions	R		ß		e		ų.	(0)		38,739
Total net assets	6,528,232		1,046,338		256,050		596,865	8,427,485		7,279,467
Total liabilities and net assets	¢ 9 987 486	Ŷ	1 098 169	v	256 506	v	630.067	¢ 11 967 778	~	10 361 877

See accompanying notes to financial statements.

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For the Year Ended June 30, 2021 (with Summarized Financial Information for the Year Ended June 30, 2020)

			Client	t	Mar	Mandatory			
	Bar	Bar	Security	rity	Contin	<b>Continuing Legal</b>		Total	Total
	Operations	Sections	Fund	q	Educa	Education Fund		2021	2020
Changes in net assets without donor restrictions:									
Revenues:									
Licensing	Ŷ	4,633,054	٠ ۍ	÷	x	Ş	ŝ	4,633,054	\$ 4,518,363
Admissions		381,372	ž		¢.	ĸ		381,372	352,727
New lawyer training program		56,034	0		ä	ж		56,034	53,850
Office of Professional Conduct		63,656	8		Ē	<b>1</b> 5		63,656	13,646
Continuing legal education and conferences		397,982			į.			397,982	690,687
Member services		256,565	3		X	Э.С		256,565	197,239
Public services		12,420			ť	x		12,420	14,589
Bar sections		2002	381,010		÷	a		381,010	427,432
Client Security Fund		а			Ř	×		£	26,131
Mandatory Continuing Legal Education Fund		x	v		8	345,479	~	345,479	296,698
Facilities		16,934	(206)			(2,032)	(i	9,196	19,367
In-kind and interfund		5,902	206		ă.	7,032	~	13,640	66,639
Net investment income		21,476	50		750	2,229	•	24,455	200,794
Grant revenue resulting from forgiveness of PPP loan		655,810	ŋ		3	â		655,810	ï
Grant revenue		39,576	a		r	Ю.,		39,576	sae,
Total revenues		6,540,781	381,010		750	347,708		7,270,249	6,878,162
Net assets released from restrictions		38,739	ж					38,739	55,219
Total revenues and reclassifications	Ś	6,579,520	\$ 381,010	Ŷ	750	\$ 347,708		\$    7,308,988	\$ 6,933,381

See accompanying notes to financial statements.

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For the Year Ended June 30, 2021 (with Summarized Financial Information for the Year Ended June 30, 2020)

			Client	Ħ	Ma	Mandatory					
	Bar	Bar	Security	ity	Contir	Continuing Legal	le	To	Total	Ĕ	Total
	Operations	Sections	Fund	q	Educa	Education Fund	P	50	2021	×	2020
Changes in net assets without donor restrictions (continued) :											
Expenses:	ŝ	209,316	Ś.	ŝ	e.	ŝ	(9)	ŝ	209,316	÷	134,680
Licensing		452,504	a a		ł				452,504		495,723
Admissions		103,690	(6)		ġ		ā		103,690		83,317
New lawyer training program		1,435,209	о <b>ж</b>		ï		ŭ		1,435,209		1,493,054
Office of Professional Conduct		356,141	).K		1k		ĩ		356,141		859,720
Continuing legal education and conferences		483,828	Т		25		ij.		483,828		603,799
Member services		543,664	: *		¥2.		ß		543,664		517,911
Public services		5	181,270		а		ß		181,270		248,554
Bar sections		ł	5		18,715		}( <b>•</b> )		18,715		31,333
Client Security Fund		ä			(*)	ŝ	398,245		398,245		355,546
Mandatory Continuing Legal Education Fund		1,566,233	7.8		19		,		1,566,233		1,822,772
Bar operations		359,775	ĩ		0		120		359,775		465,846
Facilities		5,902	707				7,032		13,641		66,639
In-kind and interfund		5,516,262	181,977		18,715	4	405,277		6,122,231		7,178,894
Total expenses		1,063,258	199,033		(17,965)		(57,569)		1,186,757		(245,513)
III CLEASE (ACCLEASE) III IIEC ASSESS WILLIOUL UNION CONTRACTORS											
Change in net assets with donor restrictions:		ĩ	ĸ		ŝ		180		3.		38,739
Grant revenue		(38,739)	X		ā		ж		(38,739)		(55,219)
Net assets released from restrictions		(38,739)	(a)		ä		а		(38,739)		(16,480)
Decrease in net assets with donor restrictions Increase (decrease) in net assets		1,024,519	199,033		(17,965)		(57,569)		1,148,018		(261,993)
Net assets:		5,503,713	847,305		274,015	9	654,434		7,279,467		7,541,460
Beginning of the year	~ ~	6,528,232	\$ 1,046,338	Ş	256,050	Ś	596,865	Ŷ	8,427,485	÷	7,279,467
End of the year											

See accompanying notes to financial statements.

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For the Year Ended June 30, 2021 (with Summarized Financial Information for the Year Ended June 30, 2020)

			Client	Mandatory		
	Bar	Bar	Security	Continuing Legal	Total	Total
	Operations	Sections	Fund	Education Fund	2021	2020
Cash flows from operating activities:						
Change in net assets	\$ 1,024,519	\$ 199,033	\$ (17,965)	\$ (57,569)	\$ 1,148,018	\$ (261,993)
Adjustments to reconcile change in net assets to net cash						
provided by (used in) operating activities:						
Depreciation and amortization	164,311	31		9,106	173,417	210,800
Net unrealized (gains) losses on investments	56,559	6,923	1,678	5,008	70,168	(42,821)
Loss on disposal of assets		ï	×	Ð	1	5,673
Changes in assets and liabilities:						
Receivables	40,518	ä	3	(20)	40,468	(20,037)
Prepaid expenses	(39,293)	Ň	Ĭ.	3.02	(39,293)	72,628
Accounts payable and accrued liabilities	106,623	(11,638)	(780)	2,068	96,273	19,706
Deferred revenue	364,123	Ð	1	r	364,123	(483,507)
Interfund advance	45,476	(326)	9	(45,150)	1¥	a.
Net cash provided by (used in) operating activities	1,762,836	193,992	(17,067)	(86,587)	1,853,174	(499,551)
Cash flows from investing activities:						
Purchases of property and equipment	(333,718)	i i	э	(4,593)	(338,311)	(53,380)
Purchases of investments	(3,630,554)	(397,540)	(81,452)	(198,613)	(4,308,159)	(6,439,139)
Proceeds from sale of investments and reinvested income	3,222,000	315,000	80,000	230,000	3,847,000	4,870,000
Net cash provided by (used in) investing activities	(742,272)	(82,540)	(1,452)	26,794	(799,470)	(1,622,519)
Cash flows from financing activities:						
Payments on capital lease obligation	(3,063)	a	×		(3;063)	(3,683)
Net increase (decrease) in cash and cash equivalents	1,017,501	111,452	(18,519)	(59,793)	1,050,641	(2,125,753)
Cash and cash equivalents as of beginning of the year	2,591,537	466,427	152,862	353,736	3,564,562	5,690,315
Cash and cash equivalents as of end of the year	\$ 3,609,038	\$ 577,879	\$ 134,343	\$ 293,943	\$ 4,615,203	\$ 3,564,562

See accompanying notes to financial statements.

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Statement of Cash Flows – Continued

For the Year Ended June 30, 2021 (with Summarized Financial Information for the Year Ended June 30, 2020)

					Client	Mandatory					
	Bar		Bar	s	Security	<b>Continuing Legal</b>	gal	Total	le I	Ĕ	Total
	Operatio	suo	Sections		Fund	Education Fund	þ	2021	,	3	2020
Supplemental disclosure of cash flow information:											
Cash paid for interest	÷	364	Ş	Ş	R)	Ş	-0	ş	364	ş	573

See accompanying notes to financial statements.

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## Notes to Financial Statements

## 1. Description of Organization and Summary of Significant Accounting Policies

#### Description of Organization

The Utah State Bar (the Bar or the Organization) is an organization created by statute in 1931 under the laws of the state of Utah. The Bar's purpose was amended and clarified by the Utah State Constitution and by court order on June 30, 1981, and the Bar was incorporated as a 501(c)(6) organization on June 24, 1991. All attorneys licensed under the laws of the state of Utah, which approximate 13,400, are considered members of the Bar.

#### Adoption of New Accounting Standards

As of July 1, 2020, the Organization adopted ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606) using a modified retrospective approach. Adoption of Topic 606 did not result in adjustments to revenue, deferred revenue, or receivables.

#### Basis of Presentation and Fund Accounting

The assets, liabilities and net assets of the Bar have been prepared in accordance with accounting principles generally accepted in the United States of America (US GAAP), which require the Bar to report information regarding its financial position and activities according to the following net asset classifications, as applicable:

**Net assets without donor restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Bar. These net assets may be used at the discretion of the Bar's management and Board of Directors.

**Net assets with donor restrictions:** Net assets subject to restrictions imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Bar or by the passage of time. Other donor restrictions are perpetual in nature, where the donor stipulates the funds be maintained in perpetuity.

Net assets without donor restrictions are presented as designated or undesignated. The undesignated fund is used for the general operations of the Bar. The designated funds are used for activities of the various Bar sections, the Client Security Fund, and the Mandatory Continuing Legal Education Fund (MCLE Fund), including overhead charges to defray the costs of administering those funds.

The financial statements include prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in accordance with US GAAP. Accordingly, such information should be read in conjunction with the Bar's financial statements as of and for the year ended June 30, 2020, from which the summarized information was derived.

#### **Concentrations of Risk**

The Bar maintains cash in bank deposit accounts which, at times, exceed federally insured limits. As of June 30, 2021, the Bar had \$1,348,144 of cash that exceeded federally insured limits. Additionally, as of June 30, 2021, the Bar maintained cash equivalents of \$3,016,434 in an institutional investment account which is not federally insured. To date, the Bar has not experienced a loss or lack of access to its invested cash and cash equivalents; however, no assurance can be provided that access to the Bar's invested cash and cash equivalents will not be impacted by adverse conditions in the financial markets.

#### Use of Estimates in Preparing Financial Statements

The preparation of financial statements in accordance with US GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Cash Equivalents

The Bar considers all highly liquid investments purchased with original maturities to the Bar of three months or less to be cash equivalents. As of June 30, 2021, these cash equivalents consisted of money market accounts totaling \$3,016,434.

#### Investments

Investments consist primarily of corporate bonds. Investments are reported at their fair values in the statement of financial position. Realized and unrealized gains or losses are reflected currently in the statement of activities.

#### **Property and Equipment**

Property and equipment are stated at cost less accumulated depreciation and amortization. Depreciation and amortization are calculated using the straight-line method over the estimated economic useful lives of the assetsor over the related lease terms (if shorter), as follows:

25 years	
10-25 years	
3-5 years	
3-7 years	
	10-25 years 3-5 years

Expenditures for routine maintenance and repairs are charged to operating expenses as incurred. Major renewals and betterments are capitalized and depreciated over their estimated useful lives. Upon retirement or other disposition of property and equipment, the cost and accumulated depreciation and amortization are removed from the accounts and any gain or loss is recorded as income or expense in the statement of activities.

#### **Revenue Recognition and Deferred Revenue**

The Bar recognizes revenue from licensing, admissions, continuing legal education, services and programs, conventions, bar examinations, room rental and catering and other services when the Organization has (1) identified the customer contract, (2) identified the performance obligation in the contract, (3) determined the transaction price, (4) allocated the entire transaction price to the single performance obligation, and (5) recognized revenue when the performance obligation has been satisfied. Licensing fees are assessed in June for the following fiscal year. All fees collected prior to the current fiscal year-end are recorded as deferred revenue. Deferred revenue is recognized as income in the year in which it is earned (i.e., benefits provided to members).

#### **Grant Revenue**

Grants received are recorded as with or without donor restrictions, depending on the existence and/or nature of any donor restrictions. Revenue from grants with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met.

If a donor restriction expires in the same reporting period in which the grant revenue was initially recognized that revenue is reported as an increase in net assets without donor restriction. All other donor-restricted revenue is reported as an increase in net assets with donor restrictions. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in thestatement of activities as net assets released from restrictions.

#### Income Taxes

On June 24, 1991, the Bar was incorporated as a 501(c)(6) organization andhas received a determination letter from the Internal Revenue Service exempting the Bar from federal income taxes. Management believes that theBar is designed and operated in compliance with the applicable requirements of the Internal Revenue Code and, accordingly, no provision for federal and state income taxes has been provided for in the accompanying statement of activities.

The Bar is subject to income tax at current corporate rates on net income from unrelated business activities. Income taxes on unrelated business activities have not been significant. The Bar paid no income taxes for the year ended June 30, 2021.

A liability for uncertain tax positions is recognized in the financial statements when it is more likely than not the position will not be sustained uponexamination by the tax authorities. As of June 30, 2021, the Bar had no uncertain tax positions that qualified for either recognition or disclosure in thefinancial statements. The Bar is subject to routine audits by tax jurisdictions; however, there are no audits for any tax periods in progress.

#### Subsequent Events

Management has evaluated events occurring subsequent to June 30, 2021 through November 2, 2021, which is the day the consolidated financial statements were available.

#### Reclassifications

Certain amounts in the 2020 consolidated financial statements have been reclassified to conform with the current year presentation.

#### 2. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the date of the statement of financial position, comprise the following as of June 30, 2021:

Cash and cash equivalents	\$ 4,615,203
Investments	5,769,259
Receivables	21,753
Neceivables	10,406,215
	 10,400,215
Less amounts not available to be used within one year or otherwise restricted:	(4,111,403)
Board designated funds	 (4,111,403)
	\$ 6,294,812

The Bar regularly monitors liquidity required to meet its operating needs and other contractual commitments using budgets and cash flow projections, while also striving to maximize the investment of its available funds. The Bar's excess cash is invested in a portfolio of corporate bonds. Additionally, the Bar's governing board has designated a portion of its unrestricted resources for contingencies, which is identified as board-designated in the table above (Note 8).

#### 3. Investmentsand Net Investment Income

Investments consisted of the following as of June 30, 2021:

	Am	ortized Cost	Cumulative Net Unrealized Gains	Fair Value
Corporate bonds	\$	5,719,925	49,334	\$ 5,769,259
Investment income for the	year ended	June 30, 2021, consis	ted of the following:	
	Ur	ndesignated	Designated	 Total
Net investment income and interest	\$	57,257	5,437	\$ 62,694
Net unrealized gain/(loss)		(35,781)	(2,458)	(38,239)
	\$	21,476	2,979	\$ 24,455

#### 4. Fair Value Measurements

The Bar's financial instruments consist of investments as of June 30, 2021. Management believes that the recorded value of each financial instrument approximates its fair value.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. To increase the comparability of fair value measures, the following hierarchy prioritizes the inputs to valuation methodologies used to measure fair value:

Level 1 Valuations based on quoted prices for identical assets orliabilities in active markets

*Level 2* Valuations based on observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets and liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data.

*Level 3* Valuations based on unobservable inputs reflecting the Bar's own assumptions, applied consistently with reasonably available assumptions made by other market participants. These valuations require significant judgment.

The Bar's investments are considered Level 1 assets under the fair value hierarchy and are measured on a recurring basis. Bar management obtains valuation data for the corporate bonds from third-party sources, which determine the net asset values for the Bar's accounts using quoted market prices and reportable trades.

## 5. Property and Equipment

Property and equipment consisted of the following as of June 30, 2021:

Building and building improvements	\$ 3,346,812
Computers and computer software	824,519
Office furniture, equipment and leased equipment	835,657
Land	 633,142
	5,640,130
Less accumulated depreciation and amortization	(4,213,153)
	\$ 1,426,977

Depreciation and amortization expense for property and equipment totaled \$173,417 for the year ended June 30, 2021.

The Bar leases certain equipment under a capital lease obligation. The lease requires quarterly payments of \$1,064, has an effective interest rate of 16.6%, and is secured by the equipment being leased. As of June 30, 2021, equipment held under the capital lease had a cost of approximately \$18,000 and accumulated amortization of approximately \$17,000. As of June 30, 2021, future minimum lease payments under the capital lease were as follows:

Year Ending June 30 :	
2022	4,256
Less amount representing interest	(144)
	4,112
Less current portion	(4,112)
	\$ -

#### **Employee Benefit Plans** 7.

The Bar sponsors a defined contribution 401(k) plan (the Plan). Employees who have completed one year of service with the Bar and have attained the age of 21 or older are eligible to participate and may elect to contribute a portion of their compensation, subject to Internal Revenue Code limitations, to the Plan. The Bar contributes to the Plan an amount equal to 10% of the compensation of all Plan participants. Contributions to the Plan were \$301,074 for the year ended June 30, 2021.

The Bar sponsors a Section 125 cafeteria plan. All contributions to this plan are made by the participants.

#### **Board Designated Net Assets Without Donor Restrictions** 8.

Board designated net assets without donor restrictions consist of the Bar operation's reserves for potential future liabilities and assets designated for Bar sections, client security fund, and the mandatory continuing legal education fund. Board designated net assets without donor restrictions consisted of the following as of June 30, 2021:

Bar operations reserves : Three-month operating expense reserve Capital replacement reserve – building	\$ 1,639,220 372,930
Capital replacement reserve – equipment Total Bar operations reserves	200,000 2,212,150 1,046,338
Bar sections Client security fund Mandatory continuing legal education fund	256,050 596,865
	\$ 4,111,403

#### **Client Security Fraud** 9.

On October 30, 1983, the Bar received approval from the Utah Supreme Court (USC) to collect up to \$20 per attorney per year to accumulate a client security fund (the Fund) in the base amount of \$200,000. The Fund was created to partially indemnify the public against losses incurred as a result of lawyers' misappropriation of clients' funds. Claims against the Fund are limited to \$20,000 per claimant. On April 20, 2015, the USC approved the reduction of the fee paid to the Fund by each member attorney from \$20 to \$5. The Bar determined no fee would be collected from member attorneys for the year ended June 30, 2021, as the fund was sufficiently funded.

Cases must be reviewed and approved by the Fund Committee of the Bar and also by the Board of Commissioners of the Bar before they are considered to be claims payable by the Fund. The Fund Committee routinely reviews open matters. In the Fund Committee's opinion, these open matters will not have a material adverse effect on the financial position, results of activities, or liquidity of the Bar.

## 10. Grant Revenue Resulting from Forgiveness of PPP Loan

During the year ended June 30, 2021 the Organization obtained a loan from a financial institution under the Paycheck Protection Program (PPP), a component of the Coronavirus Aid, Relief and Economic Security Act (CARES Act). In general, PPP loans are forgivable if the recipient's operations were impacted by COVID-19 health and safety requirements, the proceeds are used for qualifying expenses, including primarily payroll and certain levels of employee compensation are maintained without reducing headcount. The Organization elected to account for the PPP loan as a conditional contribution consistent with ASC 958-605. Conditional contributions are recognized once the donor's conditions have been substantially met. The Organization received confirmation from the financial institution in July 2021 that the loan was forgiven, and management has determined that the conditions of PPP loan forgiveness were met as of June 30, 2021 and has recorded \$655,810 for the year ended June 30, 2021 as grant revenue resulting from forgiveness of PPP loan in the statement of activities.

## 11. Expenses By nature and Function

The accompanying financial statements include certain expenses that are attributable to both program and supporting functions of the Bar. These expenses include salaries and wages, employee benefits, and supplies and other office expenses, which are allocated based on head count; and depreciation, utilities, and maintenance, which are allocated based on estimated square footage.

				Progra	m Services					Support Services	
		Member	Public		Building					General &	
	Regulatory	Services	Services	Education	Usage	MCLE	CSF	Sections	In-kind	Administrative	Total
Program		\$ 227.158	\$ 112,398	\$ 150,610	\$ 6,287	Ś -	\$ 18,107	\$ 181,271	\$ -	\$ 17,471	\$ 749,341
Salaries and benefits		127,865		143,260	165,522	327,901				1,260,413	4,201,330
General and administrative	, ,	123,420	,	47,697	936	3,147	608	2	<b>a</b>	241,000	745,382
Overhead and depreciation	92,357	5,385	11,433	14,749	187,030	67,197	3 <b>6</b> 3	*	÷	45,354	423,505
In-kind and Interfund facilities		8	(477)	(175)	8	7,032	150	706	5,902	1,995	2,673
	\$ 2,200,719	\$ 483,828	\$ 543,664	\$ 356,141	\$ 359,775	\$ 405,277	\$ 18,715	\$ 181,977	\$ 5,902	\$ 1,566,233	\$ 6,122,231

Expenses by natural classification for the year ended June 30, 2021 are as follows:

## Expenses by natural classification for the year ended June 30, 2020 were as follows:

			_		-	Progra	m Services						Sup	port Services	
÷		Member	_	Public	-		Building						(	General &	
	Regulatory	Services		Services	Ec	ducation	Usage		MCLE	CSF	Sections	In-kind	Ad	ministrative	Total
Program	\$ 90,364	\$ 259,867		154,563		606,434	\$ 68,728	\$	-	\$ 30,705	\$ 248,554	\$	\$	240,028	\$ 1,699,243
Salaries and benefits	1,724,972	132.999		333,885	1	169,172	170,935		264,910	2	÷.			1,266, <b>78</b> 5	4,063,659
	300,007	213,302		46,605		91,602	16.761		21,792	628	•			273,543	964,240
General and administrative		6,58		13,352		14,441	209,422		68,844		÷			52,793	471,561
Overhead and depreciation n-kind and Interfund facilities	106,121 (14,690)	(8,95		(30,494)		(21,929)	200,122		7,713		37,783	21,143		(10,378)	(19,809)
	\$ 2,206,774		-	517,911	Ś	859,720	\$ 465,846	Ś	363,259	\$ 31,333	\$ 286,337	\$ 21,143	\$	1,822,772	\$ 7,178,894

The Bar may, from time to time, be subject to legal proceedings arising in the normal course of business. Management does not believe the outcome of any matters currently pending will have a material impact on the financial position, results of activities, or liquidity of the Bar.

#### 13. Related Parties

The primary purpose of the Bar is to perform services on behalf of its members, which may result in related-party transactions arising through its regular activities.

## SUPPLEMENTAL SCHEDULES

For the Year Ended June 30, 2021									
	Su	Summer	Fall	Ś	Spring		CLE		
	Con	Convention	Forum	Conv	Convention		Events		Total
Revenues	Ŷ	\$	56,368 \$	Ŷ	56,617 \$	Ş	284,997 \$	10	397,982
	. '	m							Ω.
Expenses:									
Program		16	18,732		23,366		108,496		150,610
Salaries and benefits		8,471	1,825		7,294		125,670		143,260
General and administrative		198	6,145		6,542		49,561		62,446
Interfund facilities		æ			3		(175)		(175)
Total expenses		8,685	26,702		37,202		283,552		356,141
Excess (deficiency) of									
revenues over expenses	Ş	(8,685) \$	29,666 \$	Ş	19,415 \$	Ş	1,445 \$	Ş	41,841

Schedule of Continuing Legal Education and Conferences

**Revenues and Expenses** 

See accompanying Independent Auditors' Report.

		Bar Journal	< 0	Member Services	Legislative	Public Education	лоү	Young Lawyers Division	Total
Revenues	Ŷ	202,017 \$	ŝ	49,065 \$	1	¢.	Ś	5,483 \$	256,565
Expenses:									
Program		39,022		105,521	60,000		9	22,615	227,158
Salaries and benefits		40,309		240	1,386	85,930	30	ï	127,865
General and administrative		113,923		18.00	227	13,090	06	1,547	128,805
Interfund facilities		8		э	3	18		)ž	æ
Total expenses		193,254		105,779	61,613	99,020	20	24,162	483,828
Excess (deficiency) of	÷	8 763 ¢	v	(56 714) ¢	t (61 613) ¢		\$ (UCU 66)	(18,679) \$	(227,263)

**Schedule of Member Services** 

See accompanying Independent Auditors' Report.

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	ຽ	Committees	Consumer Assistance	Access to Justice	Tuesday Night Bar	Total
Revenues	Ŷ	20 \$	Ş	51,976 \$	ι» Γ	51,996
Expenses:						
Salaries and benefits		112,398	ï	a	ı	112,398
Program		28,773	123,765	183,576	325	336,439
General and administrative		4,589	8,289	81,514	912	95,304
Interfund facilities		(477)	E)	Т.	30	(477)
Total expenses		145,283	132,054	265,090	1,237	543,664
Deficiency of revenues over expenses	Ŷ	(145,263) \$	(132,054) \$	(213,114) \$	\$ (1,237) \$	(491,668)

Revenues and Expenses For the Year Ended June 30, 2021

Schedule of Public Services

See accompanying Independent Auditors' Report.

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## Schedule of Bar Sections Revenues and Expenses For the Year Ended June 30, 2021

		alance une 30, 2020		Revenues		Expenses	Balance June 30, 2021		Net ncrease Decrease)
Bar Section Funds:									
Antitrust/Unfair Competition	\$	6,071	\$	1,225	\$	343	\$ 6,953	\$	882
Appellate Practice	7	19,145	-	8,358		1,984	25,519		6,374
Banking and Finance		9,698		5,040		1,764	12,974		3,276
		12,374		6,310		2,312	16,372		3,998
Bankruptcy Business Law		57,642		30,529		15,929	72,242		14,600
Collection Law		30,633		3,625		1,015	33,243		2,610
Communications Law		4,098		154		154	4,098		1 <b>2</b> 1
Constitutional Law		7,275		2,780		850	9,205		1,930
Construction Law		5,316		5,380		1,929	8,767		3,451
		58,165		25,242		12,976	70,431		12,266
Corporate Counsel		25,503		12,210		7,571	30,142		4,639
Criminal Law		31,169		5,163		1,831	34,501		3,332
Cyber Law		4,952		1,680		563	6,069		1,117
Community Association Law		860		2,650		1,546	1,964		1,104
Cannabis Law		22,946		6,396		1,444	27,898		4,952
Dispute Resolution		6,789		2,385		3,596	5,578		(1,21)
Education Law		-		3,720		1,302	9,845		2,41
Elder Law		7,427		1,160		929	5,642		23
Entertainment Law		5,411		9,020		5,070	12,863		3,95
Environmental Law		8,913		26,502		24,241	102,016		2,26
Family Law		99,755				24,241	5,923		78
Franchise Law		5,141		1,000		3,263	25,687		6,66
Government/Administrative Law		19,021		9,929		1,681	22,649		3,16
Health Law		19,480		4,850		17,670	92,409		19,68
Intellectual Property		72,725		37,354		-	5,972		1,19
International Law		4,773		2,180		981			2,66
Indian Law		3,918		4,225		1,562	6,581 6,499		2,00
Juvenile Law		4,235		3,840		1,576	-		8,99
Labor and Employment Law		25,296		13,645		4,655	34,286		
Legal Entrepreneurs		3,706		1,420		243	4,883		1,17
Litigation		86,499		48,590		29,676	105,413		18,91
Limited Scope		2,616		400		140	2,876		26
Military Law		3,144		880		308	3,716		57
Non-profit/Charitable Law		7,029		2,775		777	9,027		1,99
Probate/Estate Planning		30,690		16,873		4,708	42,855		12,16
Real Property		27,496		30,715		9,924	48,287		20,79
Securities		42,564		10,200		1,785	50,979		8,41
Senior Lawyers		854		780		273	1,361		50
Solo, Small Firm, Rural Practice		17,305		5,225		1,464	21,066		3,76
Тах		18,005		8,550		2,713	 23,842		5,83
Total Bar Section Funds		818,639		362,960		170,966	1,010,633		191,99
Paralegal Division		28,666		18,050	_	11,011	 35,705	_	7,03
	\$	847,305	ç	381,010	ç	181,977	\$ 1,046,338	\$	199,03

Schedule of Mandatory Continuing Education Advisory Board For the Year Ended June 30, 2021

Revenues: Compliance fees from attorneys	\$ 188,460
Continuing Legal Education	
(provider attendance fees)	157,019
Investment income	 2,229
Total revenues	 347,708
Expenses:	
Salaries, payroll taxes, and benefits	327,901
Office overhead	67,197
Interfund facilities	7,032
Travel	2,128
Board meetings	1,019
Total expenses	405,277
Deficiency of revenues over expenses	\$ (57,569)

## Schedule of Facilities Revenues and Expenses For the Year Ended June 30, 2021

Revenues: Outside parties	\$	9,196
In-kind and interfund revenues: Interdepartmental charges Sections Utah Dispute Resolution and other in-kind MCLE Total in-kind and interfund revenues		16,371 706 20,004 7,032 44,113
Total revenues		53,309
Expenses: Building overhead Food, beverage and AV costs Salaries and benefits General and administrative		187,030 6,287 165,522 936 359,775
In-kind expenses	11	5,902
Total expenses		365,677
Deficiency of revenues over expenses	\$	(312,368)



# **Utah State Bar**<sub>®</sub>

MEMORANDUM

TO:	Board of Bar Commissioners
FROM:	Carrie T. Boren, Esq. Administrator, New Lawyer Training Program
RE:	Outstanding Mentor
DATE:	October 25, 2021
	Outstanding Mentor

The Utah State Bar Committee on New Lawyer Training considered 27 nominations for the Outstanding Mentor Award. All the nominees mentored a new lawyer in 2020.

The Committee voted to choose an award member from each term. For the January 2020 term, **Ann Marie Taliaferro** received the most votes and Annette Jarvis received the second most. For the July 2020 term, **Hon. Brody Keisel** received the most votes and Angus Edwards received the second most.

The Utah State Bar Committee on New Lawyer Training recommends that Ann Marie Taliaferro and Hon. Brody Keisel receive the 2020 NLTP Outstanding Mentor Awards.

Sincerely,

Carrie T. Boren

# January 2020 Term

Mentor: Dave Thomas Mentee: Blaine Thomas Term: January 2020

Dave Thomas (no relation) is the best attorney I know. He has a profound understanding of the law, is a skilled negotiator and communicator, and embodies professionalism. He has an impressive list of accomplishments, but he never brags. I learned of most of his accomplishments through talking to others. He is always willing to lend a helping hand.

Dave agreed to be my mentor at my request, and he went above and beyond what was required of him to ensure that I had a good NLTP experience. He experienced significant health challenges at the end of my NLTP cycle, but he never complained and made a herculean effort to help me finish out the program. My gratitude for his friendship and mentorship goes beyond words. I can think of nobody more deserving of being named Mentor of the Year.

## Mentor: Kathleen Weron Mentee: Scotti Hill Term: January 2020

Kathleen has gone above and beyond to make time for me during our mentorship term, brining me in on so many invaluable opportunities. She brings with her such kindness and diligence. She's been amazing to learn from!

## Mentor: Catherine Hoskins Mentee: Aubri Thomas Term: January 2020

Catherine was very helpful in giving me her honest insight and opinions on questions I had that came up as I began my practice and even after I was more settled in. She also helped me navigate practicing law as a mom, and gave me some really good advice on creating boundaries and balancing work and life. Rather than focusing solely on how to practice law, her goal was to help me achieve my own goals as an attorney and a person. She is not only a mentor, but a friend who I know I can call if I ever have any questions come up in the future. Mentor: Ann Marie Taliaferro Mentee: Kristin Wilson Term: January 2020

Ann Marie Taliaferro, (or Annie as many affectionately call her) has had a profound affect on my career as an attorney and me as a person. During my time as a mentee Annie went above and beyond the requirements of this program. She would read any of my writing and briefs and always provide thoughtful feedback. in addition to this she would also mentor me on my relationships with other members of the criminal Bar here in Utah. She taught me that being kind to counsel is always the best way to go, but also taught me the delicate balance of being a strong advocate for the rights of my client. In addition to mentoring me during this period she taught the criminal clinic course at the University of Utah Law school, where she mentored many other young attorneys as they were about to embark on their legal careers. Annie has also listened to me while I cried out of frustration as we recognized all of the short comings and problems within the criminal justice system. She then picked me back up and taught me to never give up hope that we can have a positive impact on this system and never the less persist. Lastly she has taught me that Word Perfect is the superior word processing program and that every sentence should have two spaces at the end of it. Annie has never turned anyone away from her door when they need help or mentorship at any point in time. That is why she is most deserving of this award.

Mentor: Matthew Driggs Mentee: Taylor Williams Term: January 2020

Matt was always supportive and willing to part with knowledge that he has acquired throughout his years of practice. While I learned a lot about how to become a good, respected attorney from Matt as my mentor, particularly in a year in which we were hit with an unprecedented global pandemic, the thing that stood out the most to me was the active interest he took not only in my legal career, but in my personal well-being as well. Matt's mentorship was essential in providing me with a foundation to build my legal career around. For which I will be forever grateful.

Mentor: Paul Simmons Mentee: Ryne Jones Term: January 2020

Paul was very kind and patient as a mentor. He provided me with a number of books, study materials, and articles to review throughout the course of the year. He would always forward me new information relating to CLE's or events and would respond to any questions I had right away. He was a valuable resource for me during my first year practicing law and I'm glad that he was my mentor.

Mentor: Annette Jarvis Mentee: Katie Secrest Term: January 2020

Several years ago, I was in a unique position, having not been in law for about a decade. I went up to Annette Jarvis after she presented at a Women in Law function and asked her, "Is there any place in law for me?"

She said, "Absolutely" and with unbridled optimism proceeded to give me helpful advice and contacts that might be willing to help me make the connections needed to get back into law. As we walked down the hall, she introduced me to some of her female colleagues and made me feel that I was okay to associate with them.

A couple of years later I asked her to be my mentor for the NLTP and she surprised me when she willingly agreed.

Annette has been an exceptional mentor. We began our mentor/mentee relationship at the beginning of the pandemic and so we met on zoom. She never missed a meeting, and even arranged other appropriate attorneys to join us in our meetings. Annette wasn't afraid to make introductions and to tell others about how competent I was and to give me advice in all relevant areas: law, general career, returning to work, and even parenting. Because she's juggled it all, she knows how to help inspire young women to do things that are difficult, even seemingly beyond their reach.

For these reasons, Annette is the ideal candidate for this award. I'm sure she's won it before, and she deserves to win it again and again.

Mentor: Paul MacArthur Mentee: Clay Crozier Term: January 2020

He was amazing. He would always answer my texts at whatever time of day (or night). We talked about all aspects of the law, including ethics and real world considerations. I have been running a solo practice so I came to him with a wide array of issues I was facing and he was always more than happy to help. He aided me in building my form portfolio, which is a tremendous thing for a fresh entrepreneurial solo practitioner. I ran into some complex issues and he had no problem walking me through the process. Even now that the NLTP is over, we still talk and he gives me advice on things I am not certain about. He has become more than a mentor. He is my friend and I consider it an honor to nominate him for this award.

## Mentor: Jessica Andrew Mentee: Caleb Bertch Term: January 2020

To whom it may concern:

First and foremost Jessica is amazing! As you know, 2020 was a very tumultuous year not only for newly admitted lawyers but also, their mentors. Jessica remained steadfast in her commitment to meeting with me on a monthly basis and invited me to multiple professional conferences and professional networking events. In her capacity as UAJ (Utah Association for Justice) President Jessica created a new section for 0-3 year lawyers and nominated me to a leadership position as a founding co-chair. Jessica has been instrumental in advancing my career in short order and is always free and available to lend ethical, professional, and personal life advice. I'm so very grateful to her mentorship both during the NLTP training program and moving forward with my professional life. For these reasons Jessica should be strongly considered as Mentor of the year.

Mentor: Miles Jensen Mentee: Chase Morris Term: January 2020

My mentor took the time to review my work. He reviewed and gave me feedback on work, pleadings, briefs and contracts. He was always wiling and available to answer my questions and give honest feedback. He took an interest in my cases and cared enough to track my progress, and he would follow up with me after hearings, mediations, decisions and etc. Ultimately, my mentor was a tremendous resource and his encouragement and instruction has given me additional confidence to move forward with my career.

Mentor: Brandon Simmons Mentee: Spencer Wyatt Term: January 2020

Brandon has continued to reach out and is still helping me with the occasional question almost a year after the program is over. He took the program very seriously and I learned a lot

Mentor: Marco Brown Mentee: Tysen Barker Term: January 2020

Marco runs a very busy office but always made time for me. I learned so much about starting and running a law office during our time together. Marco took time to explain best practices and why they are the best.

I remember one morning we met, I had not gotten much sleep, prepping for my first trial the night before. I was stressed out, worn thin, and needed to find some balance. Marco explained that our profession has a tendency to place value on sleepless nights, as if losing sleep somehow makes a better lawyer. Using his own experiences, Marco explained how rest and balance is necessary to avoid burnout. I try to remember that conversation whenever I am tempted to work too late. I prioritize rest and family time appropriately so I can not only be a better lawyer, but be a better me. I am grateful that I got to know Marco and that I can count him as a friend and mentor.

Mentor: Denise Dragoo Mentee: A. Noreen Farley Term: January 2020

Denise is a fantastic mentor. I had the good fortune of meeting her during law school, and since then and during the NLTP, she has always been encouraging and helpful. During the NLTP, she was open and honest in discussions and provided excellent advice. Even though she has a busy practice, she was quick to respond to my emails and questions. Above all, she is, quite simply, personable, engaging and fun. I wholeheartedly nominate her as Mentor of the Year.

Mentor: Steve Young Mentee: Stewart Nelson Term: January 2020

I knew Steve because I dated his daughter while an undergrad student at BYU. Steve supported my dream of law school then and agreed to mentor me once I completed law school. From the beginning, it was obvious to me that Steve was in my corner. Steve was willing to take the time to help me deal with current issues I was dealing with in the law and even provided guidance regarding my personal life. I consider Steve a great friend and he was near the top of the list of people I wanted to invite to my recent wedding. I appreciate all Steve did for me and believe he is very deserving of this award.

Mentor: D. Scott DeGraffenried Mentee: Devin Argyle Term: January 2020

I'd like to nominate Scott DeGraffenried for 2020 Mentor of the Year for going above and beyond what I expected/needed from a mentor. Not only did he mentor me during my first year as an attorney, but he has continued mentoring me to this day. As part of the mentorship, Scott shared lessons he had learned over his career, cautioned me regarding pit falls to look out for, and included me in high-level meetings and discussions. In addition, Scott was not merely a legal mentor, but a life mentor as well by taking a personal interest in helping improve my character, maintain a healthy work/life balance, and provide guidance for my 10-year plan. I couldn't think of a better mentor to have, both in life and in law.

July 2020 Term

Mentor: Michael Hoppe Mentee: Brian Flach Term: July 2020

Mike went above and beyond when it came to being a mentor. From the start, he made it clear that he wanted to develop a relationship that went beyond our meetings and beyond the 12 months of NLTP. Mike lived up to that desire, and he has become someone who I can go to with questions, concerns and stumbling blocks in my career.

When it came to our meetings and discussions, Mike was great at adding personal ties to every topic and making each concept real and relatable. We often times ended up smiling or laughing regardless of topic, and each conversation flew by.

I wholeheartedly support Mike being named Mentor of the Year and believe he is fully deserving of the award.

## Mentor: Stephen Buhler Mentee: Donna Drown Term: July 2020

Stephen Buhler took the time to listen. Many people are good at telling about things, but Stephen listened, then asked questions then followed up with examples. He was a very good mentor because of this. He never said, "You should do it this way." He talked about some difficult experiences he had back when he was a new attorney, and the lessons he learned from those experiences. He gave me things to think about. In large part because of his ability to explain things I felt more willing to talk with him about things I needed feedback on. He is no longer officially my mentor, but I would call him in a heartbeat if I had a question.

Mentor: Patrick Finlinson Mentee: Elise Harris and Payton Harris Term: July 2020

Patrick Finlinson, Millard County Attorney, stepped up and mentored both my husband and me after my father and original mentor, Richard Waddingham, passed away from pancreatic cancer in December 2019. Patrick Finlinson has a lot of responsibilities that keep him very busy, both personally and professionally. However, he has always taken the time to answer our questions, provide encouragement, and introduce us to other attorneys in the area. He is a skilled and knowledgeable attorney, and he is a selfless and kind person. My husband and I are so grateful we had the opportunity to be mentored by him.

Mentor: Angus Edwards Mentee: Angie Shewan Term: July 2020

In law school, every practicing attorney I interacted with said something to the effect of, "Law school is nothing like practicing law, and it does nothing to prepare you for it.†While I listened and took note, no one really knows what that means until s/he is in the middle of experiencing it. As an older, non-traditional law student, I felt I was more prepared than many in navigating the transition from school-to-civil litigator. In many ways I was, but there is really nothing that prepares you for what it means to bring in clients, run conflicts checks, discuss the scope of workâ€" all before you even log in to Westlaw to do any legal research.

I know the purposed behind the New Lawyer Training Program (NLTP), and I admit there were times I felt like practicing at a law firm gave me all the experiences required by the program spread out among the various attorneys I did work for. But I cannot express all that I learned from my mentor, Angus Edwards; he was exactly the mentor I needed in my first year of practice as a litigator.

Angus has a lot of experience as an attorney, which is noteworthy to begin with. And he offered endless advice on navigating the profession, difficult attorneys, and firm politics. But I think the thing that sets Angus apart as a mentor is that he mentored, coached, and sponsored me and continues to do so despite the fact that the program has formally ended. It is rare to find a "mentor" who provides more than advice, but also works behind the scenes to provide opportunities for a new attorney to grow and learn. Angus did this for me, and continues to do so. For example, Angus was aware of a bench trial coming up with a seasoned attorney at our firm. Angus, in talking with this attorney, suggested that the attorney ask me to do some of the research that had been discussing. The attorney did ask, and I did the research. The attorney appreciated my work, asked me to appear in the case and at trial, giving me my first experience with trial work. This wouldn't have happened if Angus hadn't advocated for me in that initial discussion. That one suggestion from Angus started a domino effect that resulted in an experience I didn't expect to have in my first year (let alone during a pandemic).

I think mentorship is critical to a new attorney's success. But the best mentors do more than give advice; they use their positions and experience to create opportunities for new attorneys. And that is why Angus should be named Mentor of the Year.

Mentor: Bill Heder Mentee: Whitney Denning Term: July 2020

Mr. Heder went above and beyond the call of a mentor. He worked with my busy schedule, he answered emails very quickly, and explained things clearly. He was always willing and happy to meet with me. He never made me feel anything but kindness. He was exceptional to work with and was a phenomenal example of the kind of attorney I wish to be.

Mentor: Jeff Gray Mentee: Carly Huchendorf Term: July 2020

Jeff was an excellent mentor. He took the time to not only complete the required materials but also to offer one-on-one mentorship through my job search process. He frequently shared stories of his own experiences as a new attorney and regularly offered to help problem solve my issues at work. He also took an interest in my well-being and regularly inquired about how I was fairing outside of work. I never doubted that he was invested in my success both as an attorney and as a human being. I know he will continue to be a resource and guide even now that the program has ended. Because of the constant support he offered through a very difficult year, I believe he should be Mentor of the Year.

Mentor: David Hartvigsen Mentee: Ethan Smith Term: July 2020

Despite all of the pandemic issues, David was able to consistently meet with me via zoom or otherwise to answer all of my questions about being a lawyer that cannot be easily researched. David was able to answer all questions I have and connect them into greater discussions on ethics, law firm management, the NLTP discussion topics, and his experiences of being a lawyer since 1987. David was able to share his breadth of experience with me in a way I will be truly grateful for.

Mentor: Aaron Randali Mentee: Briann Batt Term: July 2020

My mentor was excellent from day one. He helped me understand each area of law. But more importantly, he was and is a great friend to me. He helped me not only understand the law and what it means to be an attorney but personally helped through some difficult times in my life. My mentor helped me in all aspects of my life. I am grateful I had the opportunity to be taught by him and have a lasting relationship.

Mentor: Brody Keisel Mentee: Kyra Woods Term: July 2020

Dear Selection Committee:

With the limited space and ability I have typing on my phone (since my work computer blocks me from using Google Forms), I would like to nominate my mentor, the Hon. Brody Keisel, as mentor of the year. Judge Keisel was one of the first judges I clerked for, not to mention one of the few certified mentors available to me in Central Utah. When I completed my clerkship and began my prosecuting career, he agreed without reservation to be my mentor, and was always generous with his time, despite having to juggle his duties on the bench during COVID-19, his commitments as an adjunct at Snow College, and his dedication to his family.

This unequivocal commitment continued as I changed offices and moved away from Central Utah. He was not only a font of information on what it took to be a top tier trial attorney, but he also was also quick to advise me on navigating the common pitfalls of being a civil servant in a small community, where the lives of prosecutors, police officers, judges, and defendants are inextricably intertwined. He was a listening ear and a kind friend as I agonized over how to manage major life changes with my fledgling legal career. He went out of his way to include me socially and recommend me to the powers-that-be when chasing a job opportunity. He was always a resource for both knowledge and laughs. I will always be grateful to have him as a human legal search engine and friendly face in the years to come. That said, I believe Judge Keisel would be an excellent candidate for mentor of the year. It's hardly a stretch to say that few could match what he has done for me.

Mentor: Lori Seppi Mentee: Janet Lawrence Term: July 2020

She was a good resource who was willing to help whenever needed. She answered questions, took time to instruct and educate, and reviewed my work to make suggestions.

Mentor: Sam Pead Mentee: Misty Hope Term: July 2020

Sam loves what he does. He loves helping new attorneys love it too. He is down to earth. He makes himself available. I would call or text with questions and he was always quick to respond. He helped me out with cases that were difficult for me and encouraged me to keep my head up. I knew that he would show up when we set appointments and would have good advice. I was lucky that Sam was willing to mentor me. I know that he continues to be available for me even after we have completed the program. He has the true spirit of mentorship and that is what is needed in the law always, but especially during a pandemic.

Mentor: Angilee Dakic Mentee: Brian Davis Term: July 2020

I nominate Angilee Dakic for Mentor of the Year. Angilee was the only lawyer I could find that was experienced in Indian law. She was a wealth of knowledge and always willing to take time out of her busy day to answer questions. She always had a helpful word and challenged by own practice in a positive way. I am a better attorney because of Angilee, and it is truly an honor to nominate her.



### FINANCIAL STATEMENT HIGHLIGHTS

## Notable Trends:

- The results of the financials for the first four months of the fiscal year show total revenues overreported compared to the budget, while expenses underreported, thus resulting in a favorable variance of \$142,000 compared to the budget.
  - Licensing department reported \$130,000 more revenues than budgeted.
  - Total expenses underreported as a result of the FY21/22 budget's approval delay until the end of August, and therefore some spending was also delayed until budget approval. It is expected that spending will catch up to amounts budgeted throughout the remainder of the year.

## Year-to-Date (YTD) Net Profit – Accrual Basis:

	Actual	Budget	Fav(untav) > Variance	% Variance
YTD revenue	5,234,218	5,168,913	65,305	1%
YTD expenses	2,212,221	2,289,020	76,799	3%
YTD net profit/(loss)	3,021,997	2,879,893	142,104	5%

YTD net income is \$3,021,997 and is 142,104 over budget.

YTD Net Profit –Cash Basis: Adding back year-to-date depreciation expense of \$46,000 and deducting capital expenditures of \$18,000, the cash basis year-to-date net profit is approximately \$28,000 higher.

# Explanations for Departments with Net Profit Variances \$10k and 5% Over/Under Budget and/or significant activity:

**OPC:** YTD net spending for the first four months of the fiscal year underreported by \$32,000 compared to the budget due mostly to the fact that the department was down two employees for the entire month of October. New employees filled the positions on November 1, 2021.

**<u>NLTP</u>**: YTD net spending for the first four months of the fiscal year is higher than budgeted by \$10,000 due to the NLTP director (who is also the director of Admissions) spending more time on the NLTP program than budgeted. As the director for the two departments is filled by one person, the higher NLTP salaries and wages results in lower than budget salaries in Admissions. We expect the variance here to even out as the year progresses.

**CLE:** For the first four months of fiscal year 21/22, the CLE department's revenue underreported \$72,000 (58%) compared to the budget, while expense underreported by just \$3,400 (2%) compared to the budget. CLE Registrations is the most significant revenue item for this department, which underreported by \$50,000 compared to the budget. In-person CLE events continue to mostly be held virtually due to COVID pandemic and therefore are priced slightly lower than an in-person CLE. The CLE department continues to hold events virtually and evaluate appropriate registration prices that promote attendance while also adequately providing a CLE-benefit to attending members. Video CLE sales also appear lower than budgeted by \$24,000, which is due to the budget being based off prior year results and during the prior

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year, video sales were higher than usual due to the extended CLE reporting period.

**Member Services:** Member Services YTD net spending was \$40,000 compared to budgeted net spending of \$72,000, a difference of \$32,000. The reason for the variance is mostly due to lower-than-budgeted spending, most likely the result of the delayed budget approval and therefore limited spending in July, August and September; and also Member Services revenues are overreporting due to higher than budgeted administrative support fees (more attorneys licensing during the renewal period, and therefore more attorneys signing up for Sections and Local Bars or Associations wherein the Bar is paid \$7/member). We expect expenses to even out as the fiscal year progresses and they appear to be lagging due to the delayed budget approval.

**Public Services:** Public Services YTD net spending is \$32,000 less than budgeted, which is due to all expense categories under budget. The lower expenses appear to be the result of the timing of activities and payments compared to the budget, and we expect the expenses to catch up to the budget as the year progresses.

**Bar Operations:** Bar Operations' revenue of \$3,100 underreported by \$28,000 compared to budget of \$31,000, which is the result of lower investment income due to market fluctuations. As the market continues to show relatively consistent growth in recent months, we expect this fluctuation to even out as the year progresses.

**Facilities:** Bar meeting room facilities continue to be underutilized due to the COVID pandemic, which has resulted in lower-than-budgeted revenues and expenses.

#### ADDITIONAL COMMENTS

**Board Designated Reserves:** In consultation with Bar management and the Budget & Finance Committee, the Commission informally targeted the following reserve amounts:

Operations Reserve (3 months' operations)	\$1,639,219
Capital Replacement Reserve (equipment)	200,000
Capital Replacement Reserve (building)*	<u>372,930</u>
Total	\$2,212,149
Estimated cash reserve at October 31, 2021	<u>\$4,985,846</u>
Excess of current cash reserve over board-designated reserve	<u>\$2,773,697</u>

# Income Statement October 31, 2021 Utah State Bar

	Actual	Actual	Budget	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21	Oct-21	variance	Budget	LYTD	ΥТD	ΥTD	variance	Budget	Budget	Tot Budget
Revenue												
Licensing	267,970	64,272	273,314	(209,042)	24%	4,310,398	4,546,088	4,396,501	149,587	103%	4,728,378	
Admissions	45,775	60,935	46,595	14,340	131%	111,011	128,200	113,133	15,067		438,901	
NLTP	2,850	300	2,849	(2,549)	11%	19,219	24,450	19,370	5,080	-	57,154	7
OPC	50	300	91	209	330%	1,353	934	2,457	(1,523)	38%	50,893	
CLE	14,893	22,993	8,888	14,105	259%	125,179	98,876	170,534	(71,658)	58%	407,317	
Summer Convention	10	11,500	κι	11,500	#DIV/01	60	197,225	141,640	55,585		141,640	-
Fall Forum	22,963	34,405	29,060	5,345	118%	50,338	35,405	63,618	(28,213)	56%	75,724	7
Spring Convention	2	3	( <b>x</b>	18	#DIV/01	*		0	*	HDIV/01	124,252	
Member Services	6,743	2,061	6,744	(4,683)	31%	145,914	148,236	145,914	2,322	102%	293,977	
Public Services	5,818	27,978	1,169	26,809	2393%	19,471	30,338	26,082	4,256	116%	36,898	00
Bar Operations	1.740	(1,984)	1,741	(3,725)	-114%	31,488	3,142	31,466	(28,324)	10%	67,285	
Facilities	4,958	6,585	16,790	(10,205)	39%	15,524	21,324	58,199	(36,875)	37%	135,457	
Total Revenue	373,759	229,345	387,241	(157,896)	\$65	4,829,894	5,234,218	5,168,913	65,305	101%	6,557,876	80%
Eveneration												
Linearian Linearian	13 4RS	24 903	13,264	(11.639)	188%	76.603	75,836	56,672	(19,164)	134%	155,055	49%
Admissions	46.965	52,728	41,615	(11,112)	127%	164,638	158,588	149,190	(865'6)		478,263	33%
NLTP	8,098	5,268	2,621	(2,647)	201%	34,729	27,124	11,852	(15,272)	229%	32,806	
OPC	116,591	108,677	121,215	12,538	%06	493,680	480,000	513,748	33,748		1,517,546	
CLE	13,235	61,006	25,919	(35,087)	235%	92,452	141,800	145,178	3,377		462,515	
Summer Convention	1	8	637	637	960	1,447	186,410	123,015	(63,395)	Ŧ	141,640	1
Fall Forum	1,284	686	15,580	14,591	6%	2,520	991	31,995	31,004		75,724	
Spring Convention	992	18	2,211	2,211	%0	992	125	2,211	2,086		124,252	
Member Services	39,671	48,866	47,215	(1,652)	103%	186,418	188,279	217,550	29,271		684,547	
Public Services	41,484	43,572	41,518	(2,054)	105%	224,840	212,762	240,851	28,088		229,077	
Bar Operations	122,632	173,258	141,300	(31,959)	123%	543,078	619,397	621,013	1,616	-	1,832,725	
Facilities	39,318	42,123	72,439	30,316	58%	131,914	120,909	175,745	54,836		452,726	
Total Expenses	443,755	561,390	525,535	(35,856)	107%	1,953,312	2,212,221	2,289,020	76,799	97%	6,556,876	5 34%
Net Profit (Loss)	\$ (69,996)	\$ (332,045) \$	(138,294)	\$ (193,752)	240%	5 2,876,582	\$ 3,021,997	\$ 2,879,893	\$ 142,104	%50I	7,000	%002200%
Depreciation	15,484	11,374	15,880	4,506	72%	53,732	45,806	55,457	9,651	83%	169,056	5
Cash increase (decrease) from operations	(54.512)	(320.672)	(122.414)	(198,258)	45%	2,930,314	3,067,803	2,935,350	132,453	105%	170,056	5
Changes in operating assets/liabilities	(142,965)	(113,820)	(113,820)	*	126%	(2,283,442)	(3,055,623)	(3,055,623)	<u>8</u>	100%	20,000	C
Capital expenditures	(143,788)	(7,208)	(8,333)	1,126	1725%	53,732	(18,278)	(33,333)	15,056	55%	(157,000)	
Net change in cash	\$ (341.266)	\$ (441,699) \$	\$ (244,567)	\$ (197,132)	181%	\$ 700,604	\$ (6,098)	\$ (153,606)	\$ 147,508	4%	\$ 33,056	6 -18%

	Artual	Artual	Rudøet	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21	Oct-21	variance	Budget	ГУТВ	ЧТD	ΥТD	variance	Budget	Budget	Tot Budget
Revenue												10101
4010 · Section/Local Bar Support fees	14,780	17,792	15,076	2,716	118%	15,828	17,800	16,145	1,655	%0IT	T/,038	WTNT
ADDA - Admissions - Lanton Fees			Ϋ́	15	10//IO#	575	288	587	(300)	49%	587	49%
ADDE Transfer Ann Eger		0		·	#DIV/0!	<sup>1</sup>	14	2	1	i0/NIC#		#DIV/0i
4000 TIGUSEL Apples	175	250	125	125	200%	1,050	650	1,050	(400)	62%	2,738	24%
	107 540	12 750	196 391	(183.641)	6%	3,645,680	3,784,790	3,718,593	66,197	102%	3,832,047	%66
4020 - NITD Foor					#DIV/0	300	*	306	(306)	%0	765	%0
AUDI - Hic Foos - 2 Voars	7 250	1 250	7.395	(6.145)	17%	179,150	193,750	182,733	11,017	106%	209,498	%26
AD2 - Lic Foot - House Course	3 400	745	3.468	(2.723)	21%	45,675	49,075	46,589	2,486	105%	48,766	101%
	18,000	21.400	18.360	3.040	117%	81,150	80,100	82,773	(2,673)	97%	219,173	37%
	2002		204	(204)	960	2,150	3,600	2,193	1,407	164%	2,193	
4024 * Lic Fees Lr r AA26 - Lic Fees - Inactive/FS	7.880	(150)	8.038	(8,788)	%6-	115,740	120,750	118,055	2,695	102%	118,891	102%
ADDT TICEOCE INSCREDED	21 735	1 050	22.170	(21.120)	5%	212,940	220,290	217,199	3,091	101%	224,375	%86
	201/11	o conte	1	1	#DIV/01	X	15	8	2.00	10/VIC#		i0/NIC#
AU29 FILUT TEAL LIC TEES	1 3/0	1 7RD	1 367	413	130%	5.860	6,500	5,977	523	109%	18,340	35%
	ntr'i	00 // <del>1</del>	-		#DIV/01	i.	198	9	94	#DIV/0!	122	%0
	02	Ľ	70	(15)	25%	105	45	106	(61)	42%	250	18%
	002	NUU 8	2002	7 300	1143%	4.195	68,450	4,195	64,255	1632%	32,995	207%
4030 · Late rees Total Revenue	267.970	64.272	273.314	(209,042)	24%	4,310,398	4,546,088	4,396,501	149,587	103%	4,728,378	96%
Expenses		8 857	750 C	(5.918)	302%	18.098	9.057	12,257	3,200	74%	37,138	((•))
Program Services	10.496	11 894	10,828	(1.066)	110%	44.215	48,142	46,858	(1,284)	103%	123,279	%68
Concret 8. Administrative	2 193	3,483	(1.307)	(4.790)	-267%	11,166	15,489	(5,639)	(21,128)	-275%	(15,080)	) -103%
Building Overhead	2027	673	809	136	83%	3,124	3,148	3,196	48	88%	9,718	32%
Total Expenses	13,485	24,903	13,264	(11,639)	188%	76,603	75,836	56,672	(19,164)	134%	155,055	49%
Net Drofit (Loss)	\$ 254.485 \$	39,369	\$ 260,050	\$ (220,681)	15%	\$ 4,233,795	\$ 4,233,795 \$ 4,470,252	\$ 4,339,829	\$ 130,423	103%	\$ 4,573,323	%86
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Note: Includes LPP staff time and exam expense

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Admissions October 31, 2021 Utah State Bar

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Utah State Bar NLTP October 31, 2021

	Actual Oct-20	Actual Oct-21	Budget Ort-21	Fav (Unfav) varlance	% of Budget	Actual	Actual	Budget	Fav (Unfav) variance	% of Budget	P I	Total Y Budset To	YTD % of Tot Budget
Revenue					0					0			0
4020 · NLTP Fees	2,850	300	2,907	(2,607)	10%	18,600	24,450	18,972	5,478	129%		7,222	43%
4081 · CLE - Registrations	8	2	:9K		#DIV/01	619	×	631	(631)			631	%0
4200 · Seminar Profit/Loss	2	5	(58)	58	%0	0	51	(233)	233	%0		(669)	Ŧ
Total Revenue	2,850	300	2,849	(2,549)	11%	19,219	24,450	19,370	5,080	126%	5	57,154	43%
							5. 						
Expenses													
Program Services		2	221	221	%0	3	8	884	884	%0	_	2,652	%0
Salaries & Benefits	6,359		514	(3,199)	722%	26,474	17,716	2,121	(15,595)	835%	_	6,850	259%
General & Administrative	1,438	1,300	1,578	278	82%	7,074	8,218	7,641	(577)	108%	-	9,630	42%
Building Overhead	301		308	53	83%	1,181	1,190	1,206	16	%66		3,674	32%
Total Expenses	8,098	5,268	2,621	(2,647)	201%	34,729	27,124	11,852	(15,272)	229%	,	32,806	83%
Net Profit (Loss)	\$ (5,248) \$	\$ (4,968) \$	\$ 228 <b>\$</b>	\$ (5,196)	-2181%	\$ (15,510)	\$ (15,510) \$ (2,674) \$ 7,518 \$	\$ 7,518	\$ (10,192)	-36%	\$	24,348	-11%

# OPC October 31, 2021 **Utah State Bar**

	Actual Oct-20	Actual Oct-21	Budget Oct-21	Fav (Unfav) varlance	% of Budget	Actual LYTD	Actual YTD	Budget Fa	Fav (Unfav) variance	% of Budget	Total Budget	YTD % of Tot Budget
Revenue 4095 · Miscellaneous Income	50	300	91	209	330% #DIV/01	1,353	934	2,457	(1,523) - 1	38% #DIV/01	4,000 46,893	23% 0%
4200 · Seminar Profit/Loss Total Revenue	50	300	91	209	330%	1,353	934	2,457	(1,523)	38%	50,893	2%
Expenses Program Services Salaries & Benefits General & Administrative Building Overhead Total Expenses	42 117 105,214 94,940 6,102 9,194 5,233 4,426 116,591 108,677	117 94,940 9,194 4,426 108,677	930 108,553 6,307 5,425 121,215	814 13,613 (2,887) 999 12,538	13% 87% 82% 82% 90%	573 435,188 37,382 20,537 493,680	573         484         4,293         3,809           435,188         419,627         449,020         29,393           37,382         39,201         38,964         (237)           20,537         20,688         21,471         783           493,680         480,000         513,748         33,748	4,293 449,020 38,964 21,471 513,748 <b>513,748</b>	3,809 29,393 (237) 783 33,748	11% 93% 101% 96% 93%	14,285 1,308,094 130,074 65,093 1,517,546 (1,466,653]	3% 32% 30% 32% 32% 32%

# Net Profit (Loss)

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# Utah State Bar CLE October 31, 2021

	Actual	Actual	Budget 1	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	VTD % of
	Oct-20	Oct-21		variance	Budget	LYTD	ΥTD	ary	variance	Budget	Budget	Tot Budget
Revenue												
4052 · Meeting - Sponsor Revenue	3	2,000	a	2,000	i0/vid#	31	2,000		2,000	i0//I0#	15,000	13%
4053 · Meeting - Vendor Revenue	ηų.	64	19	2	10//VID#	ul.	14	8	3	10//IG#	ä	3
4054 · Meeting - Material Sales	ï	£	*		#DIV/0!	<i>K</i>	ķ	<u>16</u>	<b>8</b> 2	#DIV/01	10	
4081 · CLE - Registrations	7,662	15,837	2,145	13,692	738%	69,701	65,941	116,238	(50,297)	57%	315,000	21%
4082 · CLE - Video Library Sales	7,414	5,156	6,966	(1, 810)	74%	55,660	30,935	54,519	(23,585)	57%	173,085	18%
4084 · Business Law Book Sales	7	2	×	Ĭ	10/VIC#	2	ĩ		х	#DIV/0	ĸ	•
4095 · Miscellaneous Income	1		30	Ĩ.	i0///IC#	14	ñ		0	#DIV/01	4	•
4200 · Seminar Profit/Loss	(183)		(223)	223	%0	(183)	r	(223)	223	%0	(95,768)	%0
Total Revenue	14,893	22,993	8,888	14,105	259%	125,179	98,876	170,534	(71,658)	58%	407,317	24%
Expenses												
Program Services	1,221	40,988	8,404	(32,584)	488%	32,992	65,290	64,941	(349)	-	202,596	32%
Salaries & Benefits	9,364	16,496	15,021	(1,475)	110%	40,226	55,826	63,792	7,966		211,664	26%
General & Administrative	1,410	2,353	1,225	(1,128)	192%	14,305	15,801	11,384	(4,417)	139%	33,093	48%
Building Overhead	1,239	1,169	1,269	100	92%	4,929	4,884	5,061	177	96%	15,162	32%
Total Expenses	13,235	61,006	25,919	(35,087)	235%	92,452	141,800	145,178	3,377	9686	462,515	31%
Net Profit (Loss)	\$ 1,659	\$ 1,659 \$ (38,013) \$ (17,031) \$	(17,031)	\$ (20,982)	223%	\$ 32,727	\$ 32,727 \$ (42,924) \$	\$ 25,356	\$ (68,281)	-169%	\$ (55,198)	78%

Utah State Bar Summer Convention October 31, 2021

	Actual Oct-20	Actual Oct-21	Budget Oct-21	Fav (Unfav) variance	% of Budget	Actual LYTD	Actual	Budget YTD	Fav (Unfav) variance	% of Budget	Total Budget	YTD % of Tot Budget
Revenue 1051 - Meatine - Paristration		11 500		11 500			142,248		24,838	121%	117.410	121%
4052 · Meeting - Sponsor Revenue		000111	- : x		#DIV/0	( ))	14,750	0 10,275			10,275	144%
4053 • Meeting - Vendor Revenue	3	0	6 B	6 M	#DIV/0	đ	13,800		7,250	211%	6,550	211%
4055 · Meeting - Sp Ev Registration	30	2	0	9	10//NIC#		13,235			179%	7,405	179%
4095 · Miscellaneous Income	. ж	<u>U</u>	8	6	×.	<i>0</i>	13,192	2	13,192	•		883
Total Revenue	20	11,500	2	11,500	#DIV/01		197,225	5 141,640	55,585	139%	141,640	139%
Expenses												
Program Services	D.	×	<i>0</i> 90		i0//Id#		165,545	5 118,388		140%	118,388	
Salaries & Benefits	- W	<u>4</u>	8	8	i0//IC#	1,447	15,956	6 2,074	(13,882)	%69%	12,154	131%
General & Administrative	19	Ĩ	637	637	%0	2	4,909		(2,356)	192%	11,098	44%
Building Overhead	4.0	r.	2	T	#DIV/01				1.8	i0//IO#	R 	20
Total Expenses	2	Ĩ	637	637	0%	1,447	186,410	0 123,015	(63,395)	152%	141,640	132%
Net Profit (Loss)	\$	\$ 11,500 \$	\$ (637) \$	\$ 12,137	-1804%	\$ (1,447	\$ (1,447) \$ 10,815 \$ 18,625 \$	5 \$ 18,625	\$ (7,810)	58%	\$	i0//IC#

Utah State Bar Fall Forum October 31, 2021

	Actual	Artual	Budget	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21	Oct-21	variance	Budget	LYTD	ΥTD	АТР	variance	Budget	Budget	Tot Budget
Revenue										Ì		) ac L
4051 · Meeting - Registration	22,963	34,405	28,616	5,789	120%	50,338	34,405	62,730	(28,325)	22%	68,999	SKOC
ADE2 - Meeting - Snoncor Revenue	,	8	i	1	i0//ID#	D.	P	9	8	i0/NIC#	ï	1
AD52 - Meeting - Jondor Revenue		2 24		- 44	#DIV/0!		1,000	<u>95</u>	1,000	#DIV/0	4,950	20%
ADD - Meeting - Veriad Acvertation		,	444	(444)	%0	3	a.	888	(888)	%0	1,775	£.
Total Revenue	22.963	34.405	29.060	5,345	2	50,338	35,405	63,618	(28,213)	56%	75,724	47%
Expenses					juu			30L CL	201 61	20	64.464	ž
Program Services		D	11,643	11,643	9%D		Ň	007'07	007407	20		2
Calariae & Banafite	534	107	1.218	1,111	%6	836	107	1,905	1,798	6%	4,160	3%
Conoral 8. Administrative	750	882	2.719	1,837	32%	1,684	884	6,804	5,920	13%	7,100	12%
Dental of Administrative Dentalize Overhead	2	,	3		#DIV/0	3	Ť	(4)	N.	i0//IC#	10	E
	1.284	989	15,580	14,591		2,520	991	31,995	31,004	396	75,724	1%
Not Drofit (Loss)	\$ 21.679	21.679 \$ 33.416 \$ 13.480 \$	\$ 13.480	\$ 19,936		\$ 47,818	\$ 47,818 \$ 34,414 \$ 31,623 \$	\$ 31,623	\$ 2,791	109%	\$	#DIV/01
		Ann Al		1								

Spring Convention October 31, 2021 **Utah State Bar** 

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	Actual	-	Budget	цщ.	% of	¥ -	Actual	Actual	Budget	Budget Fav (Unfav) VTD variance	% of Budget	Total Budget	YTD % of Tot Budget
	Oct-20	17-100	17-130	Adridite	buuger							5	
Revenue			10	9	#DIV/01		2	*	8	12	i0//ld#	97,895	%0
4051 · Meeting - Kegistration		6					52	ų.		- 1X	#DIV/01	13,500	%0
4052 • Meeting - Sponsor Kevenue				1	#DIV/01		2	ł	Ð	(4)	#DIV/01	10,950	%0
4053 • Meeting - Vendor Revenue					i0//ID#		74	4		.c	i0//IC#	1,907	
4055 • Meeting - 3p cv registration Total Revenue				, A	i0/NIC#		Ţ.	10	10	3	#DIV/0	124,252	%0
						_							
Expenses			1		10//IC#			Υ.	5	e	i0//IC#	94,98	.0%
	đ	100	116 6	116 6	%0	_	992	5	2,211	2,211	%0	16,256	2 0%
Salaries & Benerits	n 	70			#DIV/01		8	125	1162	(125)	10//NIC#	13,00	7 1%
Deficient & Aumiliau auve					#DIV/0	_	4	×	Ŷ	ĸ	10/VIC#		
Bullaing Overneau Total Evnenses	6	992	2,211	2,211	šo		992	125	2,211	2,086	6%	124,252	2 0%
	4	1003) 6	- 6 12 2111 6	1 5 2 2 1 1	%U	-01	\$ (266)		(125) \$ (2,211) \$	\$ 2,086	89	\$	10//NIC# -

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# Utah State Bar Member Services October 31, 2021

	Actual	Actual	Budget	Fav (Unfav)	% of	Actual	lal	Actual	Budget 1	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21		variance	Budget	LYTD	٩	YTD	YTD	variance	Budget	Budget	Tot Budget
Revenue													
4010 • Section/Local Bar Support fees	28	а Я	Ċ.	8	i0//ld#		71,717	83,594	77,717	5,877	108%	82,904	101%
4052 • Meeting - Sponsor Revenue	. 1	512	ł	Эř	#DIV/0		9	15	ä	'	#DIV/0	X	#DIV/01
4061 · Advertising Revenue	5,661	420	5,661	(5, 241)	7%	9	63,214	59,084	63,214	(4,130)	93%	195,858	30%
4062 · Subscriptions	30	24	30	(30)	%0		30	30	30	ı	100%	30	100%
4071 · Mem Benefits - Lexis	11	¥.	£	10	10//NIQ#		300	328	300	28	%601	1,200	29
4072 · Royalty Inc - Bar J, MBNA, LM,M	1,052	1,641	1,053	588	156%		4,653	5,200	4,653	547	112%	8,175	64%
Total Revenue	6,743	2,061	6,744	(4,683)	31%	14	145,914	148,236	145,914	2,322	102%	293,977	50%
Expenses Drorren Convices	20,860	301 PC	73 386	(15 720)	124%	-	1 502	83,573	86.499	2.926	%26	303.951	27%
Salaries & Benefits	13.961	17.372	14.337	1.964	86%		61.711	48.519	63,726	15,207	76%	181,447	27%
General & Administrative	3,310	5,964	7,917	1,953	75%	4	44,096	50,115	61,062	10,947	82%	180,318	28%
Building Overhead	1,540	1,423	1,575	152	%06		6,108	6,072	6,263	191	97%	18,831	32%
Total Expenses	39,671	48,866	47,215	(1,652)	103%	18	186,418	188,279	217,550	29,271	87%	684,547	28%
Net Profit (Loss)	\$ (32,928) \$ (4	\$ (46,805)	16,805) \$ (40,471) \$	\$ (6,335)	116%	\$ (4	0,504) \$	\$ (40,504) \$ (40,044) \$ (71,636)	(71,636)	\$ 31,593	56%	\$ (390,570)	10%

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Utah State Bar Public Services October 31, 2021

Tot Budget	74%		%0	50%	128%		82%		20%	29%	35%	32%	36%		32%
Budget T	13 000	000/27	2,700	20	21,178	5	36,898		174,038	362,748	50,593	11,698	599,077		\$ (562,179)
% of Budget	70%	202	%0	50%	128%	#DIV/01	116%		83%	91%	%66	98%	88%		85%
Fav (Untav) variance	(100)	(tro)	(006)	(10)	6,000	1	4,256		17,493	10,301	236	58	28,088		32,344
Budget F		+0C'C	006	20	21,178	•	26,082		103,736	115,104	18,164	3,847	240,851		\$ (205,370) \$ (182,424) \$ (214,769) \$
Actual YTD		OCT'S	w	10	27,178	4	30,338		86.242	104,803	17,928	3,789	212,762		\$ (182,424)
Actual LYTD		3,800	17	20	15,651		19.471		81.319	107,476	32.285	3.761	224,840		\$ (205,370)
% of Budget		82%	%0	#DIV/01	#DIV/0	#DIV/0	96262		87%	113%	107%	83%	105%		39%
Fav (Unfav) variance		(144)	(225)		27 178		26,809	analar	1571	(3.451)	(339)	165	(2,054)		24,755
Budget Far Oct-21 V		944	775	]	0	6. (	1 160	PAR'T	000	77 083	1 555	976	41.518		(40,349) \$
Actual F Oct-21		800		e 3	37176	D/T//7	010.00	01017	CCC 1-	20 53/		110	43.572		\$ (15.593) \$
Actual Oct-20		006		K=1	1 010	OTC'+	1 010	OTO'C		200/5	010,02	CCC/TT	41 484	- 0-/	\$ (35.666) \$ (15.593)

Revenue 4063 · Modest Means revenue 4093 · Law Day Revenue 4095 · Miscellaneous Income 4120 · Grant Income 4200 · Seminar Profit/Loss Total Revenue

Expenses Program Services Salaries & Benefits General & Administrative Building Overhead Total Expenses

Net Profit (Loss)

October 31, 2021 **Utah State Bar Bar Operations** 

	Artual	Actual	Budget	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21		variance	Budget	LYTD	ΥTD	ΔIΛ	variance	Budget	Budget	Tot Budget
Revenue											1	
4031 · Enhanced Web Revenue		0	9	ж		.*	ž	Û,				
ADED Manifian Canance Devenue		,	ł	,	#DIV/0!	79	()	<u>a</u>		in///in#	•0	
4052 · Meeting - sportor Kevelue	() 		(j. 1)	10 0		,		01	I	10///IC#	()	i0/via#
4053 • Meeting - Vendor Kevenue	8	'	ġ. I	0 5	10/21/0#	15 611	0	15 614	(15.614)	%0	24,853	%0
4060 · E-Filing Revenue		0,	£			+TO/CT						10/701
A103 . In - Kind Revenue - LIDR	()	9	<u>8</u>	*	#DIV/0	23	(i)	(2)	7		8) 	10/217#
	02	02	70	8	100%	210	140	211	(71)	899	20,956	1%
	2	2	2			Ċ.	19	a		i0//ld#	<u>8</u>	
4200 · Seminar Profit/Loss	ů.	N:	8	12 	:n/AIA#			15 643	117 611	10%	21 476	73%
Investment Income	1,670	(2,054)	1,671	(3,725)	100%	15,641	3,002	12,043	T+0'7T)	PCT I	0/L'T7	
Total Revenue	1,740	(1,984)	1,741	(3,725)	-114%	31,488	3,142	31,466	(28,324)	10%	67,285	4/%
Expenses										1570	179 971	%LV
Drogram Services	1.182	17.319	13,909	(3,410)	125%	6,228	84,815	108,66	(22,U14)		1 10'0/T	
fride and octanood	97,765	103 675		(2.983)	103%	422,495	410,871	432,929	22,058	95%	1,304,037	32%
	012 01	18 934		(76.241)	216%	98.754	108,021	116,295	8,274	93%	298,000	36%
		10101			100%	682	629	683	24	896%	5,404	12%
In Kind	6	COT			7900	1/ 020	15 030	15 305	275	98%	46,407	32%
Building Overhead	3,801	3,216	3,891	5/9	0378	T4,720	DCD'CT		1 515	-	1 837 775	34%
Total Expenses	122,632	173,258	141,300	(31,959)	123%	543,078	619,397	97T/NT3	DTO'T		C7/ '7C0'T	
	1000 0001 4	6 1475 343)	¢ /130 EE0) ¢	¢ 135 6941	126%	\$ (511.590)	\$ (511.590) \$ (616.255) \$ (589.547) \$	(589,547)	\$ (26,708)	) 105%	\$ (1,765,440)	35%
Net Profit (Loss)	(CC0'07T) ¢	CCT) & (747'C/T) & (CCQ'07T) &	(noniner) è			The second secon		-				r I

Net Profit (Loss)

Utah State Bar Facilities October 31, 2021

	Actual	Actual	Budget	Fav (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Oct-20	Oct-21	Oct-21	variance	Budget	LYTD	ΥTD	<b>OTY</b>	variance	Budget	Budget	Tot Budget
Revenue												
4039 · Room Rental-All parties	1,128	2,865	4,696	(1,831)	61%	4,991	9,103	20,778	(11,675)	44%	51,386	18%
4042 · Food & Beverage Rev-All Parties	804	2,134	9,094	(6,960)	23%	2,605	6,463	29,477	(23,014)	22%	62,654	10%
4043 · Setup & A/V charges-All parties	Ę.	e	58	(58)	%0	ŝ.	10)	234	(234)	%0	701	%0
4090 · Tenant Rent	3,026	1,586	2,942	(1, 356)	54%	7,858	5,758	7,640	(1,882)	75%	20,646	28%
4095 · Miscellaneous Income		30	ų.	2(0)	#DIV/0	70	21	70	(20)	%0	20	%0
4103 · In - Kind Revenue - UDR			ĩ		#DIV/01		*	Ŷ	<i>1</i> 0	i0//vid#		#DIV/01
Total Revenue	4,958	6,585	16,790	(10,205)	39%	15,524	21,324	58,199	(36,875)	37%	135,457	16%
Expenses												
Program Services	1,216	1,406	32,327	30,922	4%	2,868	6,722	36,303	29,582	19%	60,835	11%
Salaries & Benefits	13,893	12,295	15,607	3,312	%62	63,017	49,014	70,870	21,856	69%	185,606	26%
General & Administrative	8,690	13,760	8,696	(5,064)	158%	5,218	1,415	7,345	5,930	19%	17,470	8%
In Kind	95	1,455	95	(1,360)	1532%	190	2,796	189	(2,607)	1479%	475	589%
Building Overhead	15,423	13,208	15,714	2,506	84%	60,622	60,962	61,038	76	100%	188,340	32%
Total Expenses	39,318	42,123	72,439	30,316	58%	131,914	120,909	175,745	54,836	¥69	452,726	27%
Net Profit (Loss)	\$ (34,360)	\$ (34,360) \$ (35,538) \$ (55,649) \$	\$ (55,649)	\$ 20,111	64%	\$ (116,390) \$	\$ (99,585)	(99,585) \$ (117,547) \$	\$ 17,962	85%	\$ (317,269)	31%

#### Utah State Bar Income Statement - Consolidated By Account October 31, 2021

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						Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of Tot Budget
ſ	Actual Oct-20	Actual Oct-21	Budget Oct-21	av (Unfav) variance	% of Budget	LYTD	YTD	YTD	variance	Budget	Budget 105,162	17216
Revenue	7,700	3,025	7,854	(4,829)	339%	13,200	10,725 26,650	13,464 27,617	(2,739) (967)	80% 96%	58,191	46%
4001 - Admissions - Student Exam Fees 4002 - Admissions - Attorney Exam Fees	14,875	16,150	15,173	977 9,298	106%	27,075 6,800	15,550	6,936	8,614	224%	33,456 64,031	
4003 · Admissions - Retake Fees	2,600	11,950 8,800	2,652 5,202	3,598	169%	10,325	14,688	10,532 1,020	4,156 (1,020)	0%	8,364	
4004 · Admissions - Laptop Fees	5,100	8,000			#DIV/01	1,000 17,800	17,950	18,156	(206)	99%	46,002 83,232	
4005 - Admissions - Application Forms 4006 - Transfer App Fees	2,250	6,200 7,650	2,295 6,069	3,905 1,581	126%	23,800	29,750	24,276 5,202	5,474 748	123%	15,606	38%
4008 Attorney - Motion	5,950 2,550	1,700	2,601	(901)	65%	5,100 93,545	5,950 101,394	93,862	7,532	108%	100,542	
4009 - House Counsel 4010 · Section/Local Bar Support fees	14,780	17,792	15,076 125	2,716 125	118%	1,050	650	1,050	(400)	) 62% #DIV/01	2,938	#DIV/01
4011 - Admissions LPP	125	250	125			18,900	24,450	19,278	5,172	127%	57,987	
4012 - Admissions Military Spouse 4020 - NLTP Fees	2,850	300	2,907	(2,607) (183,641)	10%	3,645,680	3,784,790	3,718,593	66,197		3,832,047 209,498	
4021 Lic Fees > 3 Years	192,540 7,250	12,750 1,250	196,391 7,395	(6,145)	17%	179,150	193,750 49,075	182,733 46,589	11,017 2,486	1.1.1.1	48,766	6 101%
4022 - Lic Fees < 3 Years 4023 - Lic Fees - House Counsel	3,400	745	3,468	(2,723)	21%	45,675 2,150	3,600	2,193	1,407		2,193 219,173	
4023 - Lic Fees - House Courses 4024 - Lic Fees LPP	200	21,400	204 18,360	(204) 3,040	117%	81,150	80,100	82,773 118,055	(2,673 2,695		118,89	1 102%
4025 - Pro Hac Vice Fees	18,000 7,880	(750)	8,038	(8,788)		115,740 212,940	120,750 220,290	217,199	3,091	101%	224,37	5 98% - #DIV/0!
4026 Lic Fees - Inactive/FS 4027 - Lic Fees - Inactive/NS	21,735	1,050	22,170	(21,120)	#DIV/0!	1.4		5 077	523	#DIV/01	18,34	0 35%
4029 - Prior Year Lic Fees	1,340	1,780	1,367	413	130%	5,860	6,500 9,103	5,977 20,778	(11,67	5) 44%	51,38	
4030 - Certs of Good Standing 4039 - Room Rental-All parties	1,128	2,865	4,696	(1,831		4,991 2,605	6,463	29,477	(23,014		62,65 70	
4042 - Food & Beverage Rev-All Parties	804	2,134	9,094 58	(6,960 (58	112518		176 652	234 180,140	(23- (3,48		284,30	62%
4043 - Setup & A/V charges-All parties	22,963	45,905	28,616	17,289	150%	50,338	176,653	10,275	6,47	5 163%	38,77	
4051 - Meeting - Registration 4052 - Meeting - Sponsor Revenue	+	2,000	2	2,000	#DIV/01 #DIV/01		14,800	6,550	8,25	0 226% #DIV/01	22,45	
4053 - Meeting - Vendor Revenue	1 1				#DIV/0!		13,235	8,293	4,94	and the second second	11,08	
4054 Meeting - Material Sales	2		444	(444		15,614		15,614	(15,61		24,85	
4055 Meeting - Sp Ev Registration 4060 - E-Filing Revenue		420	- 5,661	(5,241	. #DIV/0!	63,21	4 59,084	63,214 30	(4,13	- 100%		30 100%
4061 Advertising Revenue	5,661 30	420	3,001	(30	0) 0%	3,80		3,984	(83		13,0	
4062 Subscriptions 4063 Modest Means revenue	900	800	944	(144	4) #5% + #DIV/0!	3,80		300		28 109% 47 112%	1,2	
4071 Mem Benefits - Lexis	1053	1,641	1,053	58		4,65		4,653 116,869	54 (50,92		315,6	31 21%
4072 - Royalty Inc - Bar J, MBNA, LM,M	1,052		2,145	13,69		70,32		54,519	(23,51	85) 57%	173,0	
4081 • CLE - Registrations 4082 • CLE - Video Library Sales	7,414	5,156	6,966 2,942			7,85		7,640			20,6	1000
4090 - Tenant Rent	3,026	1,586	2,942		5) 0%		4 16,746	900 4,481		007	29,5	550 57%
4093 - Law Day Revenue	90		130			3,34		9,095			53,9	995 136% #DIV/01
4095 - Miscellaneous Income 4096 = Late Fees	5,500	12,800	5,50	0 7,30 -	- #DIV/01		-	(2 (456		2 0%	(43,7	774) 0%
4103 - In - Kind Revenue - UDR	(183	3)	(28	1) 28		(1)		15,643	(12,6	41) 19%	21,4	
4200 - Seminar Profit/Loss Investment income	1,670	2,054				4,814,2	the second	5,147,735	59,3	04 101%	6,536,6	190 0010
Total Revenue	368,843	1 202,167	307,24	1 1105,01	-1							726 99%
Duran Contin Evnenses				2 1,0	12 0%		25,346	7,116				726 99% 034 20%
Program Service Expenses 5001 · Meeting Facility-external only	1,03	965	1,01 1,96		5000	4,8		8,766	5 3,0 (27,5		15,	490 176%
5002 - Meeting facility-internal only	1,05	- 27,297	,	(27,2		17,5	27,297 88 36,486	11,73		750) 311%		,750 69% ,137 33%
5013 ExamSoft 5014 Questions		- 8,794			50) #DIV/0!		51 375			39 91% 83 85%		,534 18%
5015 Investigations	23	- 75			88 18%	5	35 452	53	5 */	- #DIV/01		320 -
5016 - Credit Checks	25			4	#DIV/0! #DIV/0!					+ #DIV/0!		#DIV/01
5017 Medical Exam 5020 - Exam Scoring		-	2	98 24	#DIV/01		-	10,23	- 3.	#DIV/01	10	,232 69%
5025 Temp Labor/Proctors		- / 		S	#DIV/0I	6,5	7,059	1,34	3 1,	343 0%		5,824 0% 5,358 66%
5030 · Speaker Fees & Expenses 5031 · Speaker Reimb Receipt Req'd					43 0% 987) 1618%	2,5	2,233	36		,866) 608% ,996 0%		,500 0%
5035 - Awards	f	55 1,05			99 0%		(45) 55	3,99	6 <sup>5</sup> ,	(49) 917%		766 7%
5037 • Grants/ contributions - general 5040 • Witness & Hearing Expense		- 8			(85) #DIV/01		(45) 55 185 78	3 39		317 20%		605 13% 1,596 0%
5041 - Process Serving		26	÷	56	56 0% #DIV/01	1,	111	1,14 3 16,45		,143 0% ,661) 110%	50	0,000 36%
5046 - Court Reporting	4,5	2B 4,52	8 4,1	.94 (	334) 108%		765 18,113 000 20,000			- 100%	60	0,000 33%
5047 - Casemaker 5055 - Legislative Expense	5,0	00 5,00		000	600) #DIV/0!	20,	+ 4,581	1		(,581) #DIV/01	6	4,182 100%
5060 Program Special Activities	1	3,60	-	(3,	#DIV/01		000 64,182	2 60,0 - 3,5		1,182) 107% 3,580 0%	1:	1,653 0%
5061 LRE - Bar Support					895 00 459) 15313		21,043		48 6	5,106 78%		0,603 52% 8,050 31%
5062 Law Day 5063 Special Event Expense		- 14,44			459) 15313 (083) 13309		,528 11,74	6 9,0		2,649) 129% 5,798 48%		3,894 22%
5064 - MCLE Fees Paid	2	4,4		567 2,	567 01		.634 118,11			1,080 91%	29	2,249 40% 13,395 19%
5070 · Equipment Rental 5075 · Food & Bev-external costs only	1	121 9,8			,493 201 ,496 471	7.0	,634 118,11 ,843 6,35	4 12,5	51	6,197 51% 277 82%		5,348 24%
5076 · Food & beverage - internal only		951 1,3	30 2, 78		(122) 318	×	833 1,26			277 82% 5,022 7%		13,961 3%
5079 Soft Drinks		92 1 37		079 1	,079 0		,142 40 ,718 8,90			1,388 87%	3	37,404 24% 1.767 9%
5085 • Misc. Program Expense 5090 • Commission Expense		183 6,7		,951 (1 49	,818) 137 49 0		15		199	47 76%		1,767 9%
5095 Wills for Heroes		5	52 54	49	- #DIV/01		29,87	78 28,	787 (	1,091) 1043		91,041 33%
5096 - UDR Support	6,	149 7,4	73 7	120-	(272) 104		4,581 29,87			2,971) 2939		39,520 1279 13,376 319
5099 = Blomquist Hale 5702 - Travel - Lodging		- 13,6		,034 (11 956	(611) 670 (611)		4,17	78 4,	187	10 1009 (8,423) 3597		9,477 1239
5703 - Travel - Transportation/Parking		534		586	322 45		534 11,67			(5,561) 8341		2,868 2209
5704 Travel - Mileage Reimbursement			136	185	49 73	76			363	363 01		1,054 05 38,500 09
5705 - Travel - Per Diems 5706 - Travel - Meals		+	- 3	86 1,208	3,208	156	-		832 1 ,718	1,418 17	5	5,171 61
5707 Travel - Commission Mtgs		-	2	430	430	234	3		,575	2,575 0	<b>*</b>	11,233 05 20,550 54
5805 ABA Annual Meeting 5810 ABA Mid Year Meeting		-	12	644 E04	644 9,497) <b>73</b>	256	11,0	60 6	,014	(4,986) 183 450 73		5,069 24
5815 · Commission/Education		11,	000 1	421	421	254	- 1,2		,684 ,426	4,426 0	96	13,278 0
5820 - ABA Annual Delegate				1,107	1,107	2%	6,163 6,0		,003	3 100		20,000 30 #DIV/0!
5830 - Western States Bar Conference 5840 - President's Expense	1	.,500 1,	500 3	1,461	(39) 10 - #DIV/0		-			- #DIV/0 - #DIV/0		17
5841 · President's Reimbursement		2	5	3	- #DIV/0		2 23	325 3	,332	1,007 70	156	10,200 23 6,000 16
5845 - Reg Reform Task Force 5850 - Leadership Academy		- 2	,325		(1,492) 27 500	9% 0%	- 9	964 2	,000	1,036 44 (10,844) 198		33,300 66
5850 - Leadership Academy 5855 - Bar Review		-	3	500 2,775	2,775	0%	21,9		L,100 ( 3,999	(10,844) 198 10,399 64		70,000 27
5865 Retreat		3,802 5		5,258	233 9	6%	20,969 18,6	000 Z6				
5866 · Wellbeing Committee		14										

#### Utah State Bar Income Statement - Consolidated By Account October 31, 2021

	Ashual	Actual	Budget F	av (Unfav)	% of	Actual	Actual	Budget	Fav (Unfav)	% of	Total	YTD % of
	Actual Oct-20	Actual Oct-21	Oct-21	variance	Budget	LYTD	YTD	YTD	variance	Budget	Budget	Tot Budget #DIV/0!
5867 - Bar Membership Survey	эл Эл	*	÷	-	#DIV/01 #DIV/01	3	20	1		#DIV/01 #DIV/01		#DIV/01
5868 - UCLI Support 5960 · Overhead Allocation - Seminars	*		(2,820)	(2,820)	0%		-	11,683	11,683	0%	18,835	094
5970 - Event Revenue Sharing - 3rd Pty	302	1,583	313	(1,270)	506%	17,389	12,472	18,018	5,546	69% 109%	68,365	18%
Total Program Service Expenses	30,813	132,830	105,370	(27,459)	126%	225,470	562,275	517,559	(44,710)	10376	1,310,110	
Salaries & Benefit Expenses												740/
5510 - Salaries/Wages	255,405	233,184,58	259,368	26,183	90%	1,058,133	964,051 76,296	1,075,669 76,252	111,618 (44)	90% 100%	3,137,489 243,400	31% 31%
5605 Payroll Taxes	17,205 22,692	17,040 22,134	17,980 24,351	940 2,217	95% 91%	73,880 92,579	91,812	100,117	8,305	92%	310,096	30%
5610 · Health Insurance 5620 · Health Ins/Medical Reimb	600	550	574	24	96%	2,100	2,350	1,979	(371)	119%	7,144	33% 29%
5630 - Dental Insurance	1,336	1,634	1,429	(205)	114%	4,658 6,381	5,037 6,779	4,532 7,522	(505) 743	111%	17,592 23,275	29%
5640 - Life & LTD Insurance 5645 - Workman's Comp Insurance	1,634 647	2,543 697	1,902 647	(641)	105%	1,459	1,594	1,458	(136)	109%	2,733	58%
5650 Retirement Plan Contributions	22,063	19,934	21,600	1,666	92%	88,477	85,172	87,572	2,400	97%	270,528	31% 27%
5655 - Retirement Plan Fees & Costs	1	4,730	60	(4,730) (1,715)	#DIV/0!	1,158	4,730 3,474	1,399	(4,730) (2,075)	#DIV/0! 248%	5,322	65%
5660 - Training/Development Total Salaries & Benefit Expenses	321,582	1,775	327,911	23,689	93%	1,328,825	1,241,295	1,356,500	115,205	92%	4,034,879	33%
Total Sublici d Benene espenses												
General & Administrative Expenses	105	1,601	749	(852)	214%	4,268	6,046	4,719	(1,326)	128%	16,229	37%
7025 - Office Supplies 7015 - Office Equip Repairs	605	1,001		(052)	#DIV/01		68	192	-	#D1V/01	1.1	#DIV/01
7033 - Operating Meeting Supplies	÷.	106		(106)	#DIV/01	131	1,507	819	(688) 1,730	184%	11,392 59,248	13% 35%
7035 · Postage/Mailing, net	10,073	15,050 2,071	10,059 8,645	(4,991) 6,574	150%	22,433 37,489	20,631 36,588	22,361 45,189	8,601	81%	135,064	27%
7040 - Copy/Printing Expense 7041 - Copy/Print revenue	4,611 (671)	(1,543)	(667)	876	231%	(3,512)	(5,734)	(3,507)	2,227	154%	(16,766)	34%
7045 Internet Service	482	2,398	772	(1,627)	311%	5,781	8,756	6,939 14,310	(1,817) (703)	126% 105%	12,483 40,670	70% 37%
7050 Computer Maintenance	3,441 1,209	7,267	3,474 1,125	(3,793) 101	209%	14,239 6,434	15,013 9,369	6,294	(3,075)	149%	14,525	65%
7055 - Computer Supplies & Small Equip 7089 - Membership Database Fees	3,000	3,712	3,359	(353)	110%	15,000	17,664	16,437	(1,227)	107%	69,437	25%
7095 Fax Equip & Supplies			9		#DIV/01	24.274	(70)	74 139	70 3,879	#DIV/01 84%	(10) 65,109	- 31%
7100 Telephone	3,314	4,295 2,500	3,291 4,172	(1,004) 1,672	131%	24,374 2,598	20,249 2,720	24,128 16,786	14,066	16%	50,856	5%
7105 Advertising 7106 Public Notification		2,500	4,172	1,072	#DIV/01	277	-	723	723	0%	754	0%
7107 Production Costs	5	14	1.	24	#DIV/0!			10 775	3,395	#DIV/0! 75%	30,350	#DIV/0! 34%
7110 Publications/Subscriptions	3,500	4,656	3,568	(1,088)	130% #DIV/01	12,344	10,380	13,775	-	#DIV/01	30,000	#DIV/01
7115 • Public Relations 7120 • Membership/Dues	8	) č		02 10	HDIV/01	8,960	9,892	8,892	(1,000)		10,830	91%
7135 - Bank Service Charges	78	10	78	68	13%	555	410	555 6,020	145 (1,121)	74%	938 17,944	44% 40%
7136 ILM Service Charges	1,676	2,025	1,676	(349)	121% #DIV/01	6,020	7,141	0,020	(1,121)	#DIV/01	S#:	-
7138 • Bad debt expense 7140 • Credit Card Merchant Fees	7,843	4,580	4,507	(74)	102%	32,938	37,988.98	16,524	(21,465)		63,406	60%
7141 - Credit Card surcharge	(5,228)	(307)	(5,228)	(4,922)	6%	(22,587)	(21,389)	(22,588)	(1,199)	95% #DIV/01	(68,872) 2,700	31% 0%
7145 Commission Election Expense	4,484	4,927	4,470	(457)	#DIV/01	17,937	19,710	17,880	(1,830)		53,637	37%
7150 E&O/Off & Dir Insurance 7160 Audit Expense	2,800	23,910	2,800	(21,110)	854%	35,435	33,910	35,435	1,525	96%	35,435	96%
7170 · Lobbying Rebates				(2.204)	#DIV/01	E1 754	7 40,057	46,353	(7) 6,296	#DIV/0! 86%	232 178,979	3% 22%
7175 O/S Consultants	18,135	15,150 1,520	12,756	(2,394) (1,520)	119% #DIV/01	51,754	1,520	40,000	(1,520)		10,000	15%
7176 Bar Litigation 7177 UPL		1,020			#DIV/01	1,564	2#3	10,000	10,000	0%	10,000	0% #DIV/0I
7178 Offsite Storage/Backup	1	-	765	124	#DIV/0!	1,122	987	1,121	134	#DIV/0!	3,126	32%
7179 • Payroll Adm Fees 7180 • Administrative Fee Expense	365 97	241 124	365 97	(27)	128%	385	598	385	(213)		996	60%
7190 - Lease Interest Expense			<b>Se</b>	1.0	#DIV/01		392	ŧ		#DIV/01		#DIV/01 #DIV/01
7191 - Lease Sales Tax Expense		1.076	518	(508)	#DIV/01	1,485	9,901	1,471	(8,430)	#DIV/01 673%	15,054	66%
7195 • Other Gen & Adm Expense Total General & Administrative Expenses	582 60,397	1,026 96,343	60,585	(35,758)	159%	277,423	283,852	291,020	7,168	\$8%	823,746	34%
Total deneral di Administrative expenses												
In Kind Expenses	260	1,620	260	(1,360)	623%	872	3,455	872	(2,583)	396X	5,879	59%
7103 -InKind Contrib-UDR & all other Total In Kind Expenses	260	1,620	260	(1,360)	623%	872	3,455	872	(2,583)	396%	5,879	15%
Building Overhead Expenses	2,104	2,494	2,108	(386)	118%	5,167	9,210	5,182	(4,028)	178%	17,062	54%
6015 - Janitorial Expense 6020 - Heat	399	1,083	403	(680)	269%	2,209	3,786	2,241	(1,545)		21,605	18%
6025 Electricity	3,511	3,488	3,568	80	98%	17,269	18,120	17,567	(553)	103% 95%	42,212 6,388	43% 48%
6030 Water/Sewer	842 1,091	920 961	871 1,111	(49) 150	106%	3,118 2,805	3,067 4,212	3,222 2,856	(1,356)	the second se	14,343	29%
6035 - Outside Maintenance 6040 - Building Repairs	424	110	380	270	29%	8,486	11,202	7,632	(3,570)		18,421	61% 24%
6045 Bldg Mtnce Contracts	2,273	1,326	2,381	1,055	56% #DIV/0!	9,633	7,466	10,086	2,620		30,914	#DIV/01
6050 · Bldg Mtnce Supplies	2,882	2,838	2,967	129	4DIV/0: 96%	11,526	11,351	11,868	517	96%	35,300	32%
6055 • Real Property Taxes 6060 • Personal Property Taxes	33	31	34	3	91%	134	124	136	12		410	30%
6065 · Bldg Insurance/Fees	1,661	1,750	1,705	(45)	103%	6,643	7,000	6,821 21,303	(179)		20,445 65,918	34% 42%
6070 Building & Improvements Depre	7,271 255	6,910 240	7,026 192	116 (48)	98% 125%	22,037 1,021	27,640 959	768	(191)		3,375	28%
6075 - Furniture & Fixtures Depre 7065 - Computers, Equip & Sftwre Depr	7,958	4,224	8,662	4,438	49%	30,673	17,207	33,386	16,180	52%	99,763	17%
Total Building Overhead Expenses	30,703	26,375	31,408	5,033	84%	120,722	121,344	123,068	1,724	99%	376,156	32%
Total Success	443,755	561,390	525,535	(35,856)	107%	1,953,312	2,212,221	2,289,020	76,799	97%	6,556,876	30%
Total Expenses Other	415,735	00000	600000		-							#DIV/0!
4300 · Gain (Loss) - Disposal Of Assets	1				n/a n/a	15,651	27,178	21,178	(6,000)		21,178	#DIV/0! 128%
4120 · Grant Income		27,178			#DIV/01	15,651	27,178	21,178	(6,000		21,178	
							6 3 036 007 A	3 930 995	\$ 142,104	105%	\$ 1,000	302200%
Net Profit (Loss)	\$ (74,914)	\$ (332,045)	\$ (138,294)	\$ (193,752)	240%	\$ 2,876,582	\$ 3,021,997 \$	2,879,893	✓ 142,104	103/4	1,000	

# Utah State Bar Balance Sheets

	1	0/31/2021	(	6/30/2021
ASSETS				
Current Assets				
Petty Cash	\$	625	\$	625
Cash in Bank		164,447		1,466,786
Invested Funds		8,238,935		6,942,694
Total Cash/Investments		8,404,007		8,410,105
Accounts Receivable		8,967		25,924
Prepaid Expenses		296,252		134,036
A/R - Sections		49,196		49,354
Total Other Current Assets		354,415		209,313
Total Current Assets		8,758,422		8,619,418
Fixed Assets				
Property & Equipment		4,985,993		4,967,716
Accumulated Depreciation		(4,229,971)		(4,184,165)
Land		633,142		633,142
Total Fixed Assets	-	1,389,164		1,416,692
TOTAL ASSETS	\$	10,147,585	\$	10,036,110
LIABILITIES & EQUITY Liabilities Current Liabilities AP Trade	\$	101,139	\$	147,410
Other Accounts Payable	Ş	16,498	Ş	147,410
Accrued Payables		474,946		543,060
Cap Lease Oblig - ST		4,112		4,112
A/P - Sections		690		191,515
Deferred Revenue		2,100		2,502,575
Total Current Liabilities		599,484		3,507,878
Long Term Liabilities		555,464		3,307,070
Capital Lease Oblig PPP Loan		(2,128)		-
Total Long Term Liabilities		(2,128)		-
Total Liabilities		597,356		3,507,878
Equity				
Unrestricted Net Assets (R/E)		6,528,232		5,503,712
Fund Balance - Current Year		3,021,997		1,024,520
Total Equity		9,550,229		6,528,232
TOTAL LIABILITIES & EQUITY	\$	10,147,585	\$	10,036,110

# UTAH STATE BAR Membership Statistics October 31, 2021

STATUS	<u>10/31/20</u>	<u>10/31/21</u>	<u>Change</u>
A - 41	8,604	8,917	313
Active	743	796	53
Active under 3 years Active Emeritus	256	293	37
In House Counsel	109	111	2
Foreign Legal Counsel	3	4	1
	10	18	8
Military Spouse	1	-	(1)
Subtotal - Active	9,726	10,139	413
Inactive - Full Service	779	807	28
Inactive - No Service	1,982	2,063	81
Inactive Emeritus	219	410	191
Inactive House Counsel	10	10	
Inactive LPP	-	1077-	-
Subtotal - Inactive	2,990	3,290	300
Total Active and Inactive	12,716	13,429	713
<u>Supplemental Information</u> Paralegals	157	150	(7)
Associate Section Members	119	119	<b></b>
Journal Subscribers	125	125	-
Active Attorneys by Region	100	005	45
1st Division (Logan - Brigham)	190	205 991	15 67
2nd Division (Davis - Weber)	924	-	96
3rd Division (Salt Lake)	5,477		80
4th Division (Utah)	1,280	1,360 557	45
5th Division (Southern Utah) Out of State	512 1,343		110
Total Active Attorneys	9,726	10,139	413

CE CE									_	Dated: 11/10/2021
- different										
Initiani	Description	Current Units Rating	Coupon Effective	Book	Vield	Base Book Value	Base Net Total	Markel	Base Accrued Balance	Base Market Value + Accrued
			MINIUTIY	Digit o	0.020	7 696 664 87		1 0000	0.00	2.686.664.82
38141W273	GOLDMAN:FS GOVT INST	2,686,664.82 AAA	0,030 10/31/2021	nen'n	0.000	510.055.00	0.00	1.0000	0.00	510,055.00
CCYUSD	Kecelvable Cash		000	0.000	0.000	56.81	0.00	1.0000	0.00	56.81
	Ť.	3,196,776.63 AAA	- 10/31/2021	0.025	0.025	3,196,776.63	0.00	1.0000	0.00	3,196,776.63
ST										
Identifier	Description	Current Units Rating	Coupon Effective Maturity	Book Yield	Yield	Base Book Value	Base Net Total Unrealized Gain/Loss	Market Price	Base Accrued Balance	Base Market Value + Accrued
084670BF4	BERKSHIRE HATHAWAY INC	250,000,00 AA	3.400 01/31/2022	0.142	0.328	252,012.95	-74,70	100,7753	2,148,61	254,086.86
00182EBC2	ANZ NEW ZEALAND INTL LTD (LONDON BRANCH)		2.875 01/25/2022	0.218	0.268	201,225.90	18.10	100.6220	1,533.33	202,777.33
2027A0JK6	COMMONWEALTH BANK OF AUSTRALIA	245,000 00 AA-	2,750 03/10/2022	0.178	0.300	247,243.61	-63.11	100,8900	954.48	248,134,98
2027A0JK6	COMMONWEALTH BANK OF AUSTRALIA	50,000.00 AA-		0.164	0.300	50,460.41	-15.41	100.8900	194.79	50,639.79
61744YAH1	MORGAN STANLEY			0.174	0.494	253,532,45	407.20	101 2501	3/1931./5	200,213,00
136069TY7	CANADIAN IMPERIAL BANK OF COMMERCE	300,000.00 AA		0.155	0.366	304,469.22	-340.32	0007.001	2,000,5	001 800 000 002 807 00
46849LTE1	JACKSON NATIONAL LIFE GLOBAL FUNDING	-		1.516	0.422	251,106.91 466 505 64	121,121	100.8591	2,002.30 BR3.50	188,481,43
69371RP75	PACCAR FINANCIAL CORP		2.850 03/01/2022	22012	115.0	202 232 71	-105.91	101.0634	610.00	202,736.80
83051GAK4	SKANDINAVISKA ENSKILDA BANKEN AB	200,000.00 AA-		0.243	0.549	253.140.31	-334.56	101.1223	38.89	252,844.64
	MUTAL BAINN OF CANADA MARSANI ITI JAL OLOBAL ELINDING II	250,000,00 AA+		0.202	0.292	253,403.76	-120.01	101.3135	1,875.00	255,158.75
89236THM0	TOYOTA MOTOR CREDIT CORP			0.187	0.354	200,309.87	-317.67	99.9961	33.06	200,025.26
48246UAR7	KIW	250,000.00 A-1+	0.000 01/25/2022	0.200	0.198	249,881,94	0,00	99.9528	0,00	249,001.34
1		2,881,000.00 AA-	04/12/2022	0.423	0.360	2,905,525.66	53.11	1	16,296.66	2,921,875.43
LT							Party Mark Today	1 desired	Done Accord	Base Market Value +
Identifier	Description	Current Units Rating	Coupon Effective Maturity	Book Yield	Vield	Base Book Value	Unrealized Gain/Loss	Price	base Accrued Balance	Accrued
525ESC1Y5	LEHMAN ESCROW	300,000.00 NA	0,000 01/01/2049	0.000	ï	0.00	1,650.24	0.5501	00 0	1,650.24
06051GEU9	BANK OF AMERICA CORP	200,000.00 A	3.300 01/11/2023	0.321	0.476	207,087.41	-338.41	103.3745	2,016.67	208,765.67
064159VK9	BANK OF NOVA SCOTIA	164,000,00 A		0,356	0.609	167,110.36	-616.09	101.5209	1,332.50	101,020,10
064159VK9	BANK OF NOVA SCOTIA			0.351	0.609	16,428,67	-288.00	5113 00	009.30	166 228 12
74368CBB9	PROTECTIVE LIFE GLOBAL FUNDING			0.451	0.400	20.021,101	000	00 0055	95.89	249.859.59
795451AU7	Sallie Mae Bank	250,000.00 BBB+	5202/22/60 00F.0	0.450	0.450	249 764 42	0.00	99.9058	125.00	249,689.42
87165EUF2	Synchrony Bank			0.400	0.400	249.763.70	0.00	99.9055	23.97	249,787.67
90346J   34	ODS BAIR USA			0.400	0.400	249,763,70	0.00	99.9055	95.89	249,859.59
30 149141244	BMW Bank of North America			0.400	0.400	249,762.02	0.00	99.9048	91.10	249,853.12
538036SD7	Live Oak Banking Company			0,300	0'300	249,759.62	0.00	99.9038	53.08	249,812.70
		2,406,000.00 A	- 08/07/2023	0.385	0.460	2,116,327.12	-531.91	1	4,487.72	2,120,282.93
Summary										
Identifier	Description	Current Units Reting	Coupon Effective Maturity	Book Yield	Yield	Base Book Value	Base Net Total Unrealized Gain/Loss	Market Price	Base Accrued Balance	Base Market Value + Accrued
- NAS		8 A83 778 63 AA	- 06/12/2022	0.259	0.256	8,218,629.41	-478.80	i	20,784.38	8,238,934.99

\* Grouped by: BS Class 2, \* Groups Sorted by: BS Class 2. \* Weighted by: Base Market Value + Accrued, except Book Yield by Base Book Value + Accrued. \* Holdings Displayed by: Lot.

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# INSTITUTIONAL LIQUIDITY MANAGEMENT

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# UTAH STATE BAR BOARD OF BAR COMMISSIONERS MINUTES

# October 15, 2021

# **ZOOM MEETING**

In Attendance:	President Heather Thuet and President-elect Kristin "Katie" Woods. Commissioners: John Bradley, Traci Gunderson, Greg Hoole, Marty Moore, Andrew Morse, Shawn Newell, Michelle Quist.
Ex-Officio Members:	Past-President Heather Farnsworth, Nate Alder, Erik Christiansen, Kim Cordova, Beth Kennedy (for Kim Neville), Brandon J. Mark, Grant Miller, Camila Moreno (via Zoom), and Tonya Wright.
Not in Attendance:	Commissioners Rick Hoffman, Chrystal Mancuso-Smith, Mark Morris, and Tyler Young. Ex-Officio Members Ramzi Hamady, Margaret Plane, Dean Elizabeth Kronk- Warner, and Dean Gordon Smith.
Also in Attendance:	Executive Director Elizabeth A. Wright, General Counsel Nancy J. Sylvester, and Supreme Court Liaison Nick Stiles.

# Minutes:

1. **President's Welcome and Report: Heather Thuet.** The meeting commenced at 9:00 a.m. Ms. Thuet welcomed Commission members and guests to the meeting. She then provided an update on the following with assistance from Katie Woods.

1.1 **Admissions Ceremony.** Ms. Thuet reported that the Admissions Ceremony will be held October 19<sup>th</sup> at 12 p.m.

1.2 Lawyer-Legislator Breakfast. Ms. Thuet reported that the Lawyer-Legislator Breakfast will be held November 17th at 7:30 a.m. at the Capitol Building.

1.3 Jackrabbit Bar Meeting Report: Katie Woods. Ms. Woods reported on the event, which was held in Idaho Falls. She said Bar presidents and executive directors from the Montana, Idaho, Utah, North and South Dakota, Nevada, and Wyoming Bars

attended. They shared strategies about Bar operations, *Keller* litigation, and member services.

1.4 Northwestern Bars Meeting Report: Katie Woods. Ms. Woods reported on the event. She said Bar presidents and executive directors from the Oregon, Washington, Montana, Idaho, Utah, Nevada, and Wyoming Bars attended. She noted that all experiencing challenges like Utah. These states all have large metropolitan areas that are surrounded by large swaths of rural areas. Ms. Woods noted that she was able to swap ideas on services, reaching rural lawyers, and *Keller* litigation. Ms. Woods related that Montana is experiencing some constitutional issues. Montana has elected judges and the legislature got rid of the ability of the governor to appoint a judge when a vacancy arises mid-term. Ms. Woods said that there were some issues with the release of documents from the courts and the state's attorney general refusing to comply with a subpoena.

1.5 **Report on Meeting with the Supreme Court: Heather Thuet.** Ms. Thuet reported on a recent meeting with the Supreme Court. She said that the courts are happy to have the support of the Bar, particularly on a push for judicial salary increases.

# 2. Information Items

2.1 **Reimagining the Bar Committee: Katie Woods.** Ms. Woods reported that the Reimagining the Bar Committee has been tasked with coming up with better services for Bar licensees. The committee has met four times since the August retreat. The committee requested funding for a survey to ask licensees about what kind of services they would like to see from the Bar. Ms. Woods said she'd like to see the survey tailored in part to rural lawyers. She noted that the lowest estimate was from a company called Redirect, with which the Bar has worked previously on another survey. The committee requested \$20,000 from PPP money. Ms. Woods noted that the amount is the ceiling and it is expected to cost less. She said the amount includes incentives for completing the survey.

Ms. Quist discussed including a question about opting out of services in exchange for lower fees. Mr. Alder, Mr. Christiansen, Ms. Sylvester, and Ms. Wright expressed concerns about including the question because that question does not take into account that the Bar is integrated rather than a voluntary association and that there are many benefits from having an integrated Bar. Mr. Alder and Mr. Christiansen opined that the lawsuits against Bars around the country are intended to weaken the power of lawyers and the judiciary. The noted that the Bar is about who will lead the legal profession. The discussion then turned to how to increase participation and from whom the Commission would most like to hear. Ms. Kennedy observed that Women Lawyers of Utah had just done a survey and incentives are helpful. Ms. Woods noted that she plans to send a personal email to the licensees in her division and asked that the other commissioners do the same. Ms. Moreno said she was very interested in targeting young lawyers since young lawyers are not as involved in the Bar as those in the older generations.

Ms. Thuet inquired into whether the survey could be run by one of the law schools. Ms. Woods observed that the survey is for market research and would not belong to the Bar if a university took it on. Ms. Wright agreed, noting that universities, to justify a survey, must then use the data for academic research and the purpose of the Bar's survey was just to determine its own market needs.

Ms. Woods noted that the Commission members would be involved in formulating questions for the survey, which will include inquiries such as the types of services licensees use, the ones they never use, and the services they would like to see offered.

Ms. Quist moved to approve the request; Mr. Moore seconded. The motion carried with dissents by Ms. Thuet and Mr. Hoole.

# 3. Discussion Items

3.1 West High Mock Trial Funding Request. The Mock Trial team made a funding request for their team to go to competitions. Ms. Wright noted that Law Related Education, which is a tenant at the Bar, is also financially supported by the Bar. She said it already provides financial support to mock trial teams. Commission members expressed discomfort with funding only one team. Ms. Woods moved to approve continuing to provide funding to Law Related Education, rather than to specific teams. Mr. Moore seconded. The motion carried.

3.2 **Pro Bono CLE Credit and License Fees: Heather Thuet**. Ms. Thuet noted that a licensee had requested CLE credit for regularly providing pro bono service. Ms. Sylvester reported that a rule request has already gone to the MCLE Board from the Judicial Council's Standing Committee on Resources for Self-represented Parties. The MCLE Board had tentatively approved the proposal for recommendation to the Supreme Court. The proposal would allow up to two hours of CLE credit per year for pro bono work. Five billable hours of pro bono work would equate to one CLE credit hour.

# 4. Action Items

4.1 **Approve Fall Forum Co-Chairs.** The Commission proposed that Michael Stahler and Judge Su Chon be appointed the Fall Forum Co-Chairs. Ms. Thuet moved; Mr. Morse seconded. The motion carried.

4.2 **Approve Summer Convention Co-Chairs.** The Commission proposed that Beth Kennedy and Judge Laura Scott be appointed the Fall Forum Co-Chairs. Ms. Thuet moved; Mr. Morse seconded. The motion carried.

4.3 **Select Award Recipients.** Ms. Quist proposed that the following attorneys receive the following awards based on nominations the Commission received.

A. Mentoring Awards: Ann Marie ("Annie") Taliaferro, Ed Wall, Kent B. Scott.

B. Professionalism Award: Juliette White.

C. Community Member Award: Bertie Kee-Lopez.

Mr. Moore Moved; Mr. Morse seconded. The motion carried.

4.4 **6th District Judicial Nominating Commission**. The Commission approved sending the following names to the Governor for the two vacancies on the Sixth District Judicial Nominating Commission: Chad Funk (Republican), Casey Jewkes (Republican), Douglas L. Neeley (Independent), and JoHanna Williams (Republican). Ms. Woods moved; Mr. Bradley seconded. The motion carried.

4.5 Section Policies & Procedures Amendments: Nancy Sylvester. The Commission discussed proposed amendments to its policy on legislative positions. The amendments provide that Bar sections may not take official positions on substantive legislation except to the extent that the legislation affects the practice of law or the administration of justice as provided in *Keller v. State Bar of California*, 496 U.S. 1 (1990), and the Commission has taken a position. See *McDonald et al v. Longley*, No. 20-50448 (5th Cir. 2021) (discussing both germane and non-germane legislative activities of the Texas State Bar). Section members may still present organized feedback on legislation but may not state or imply that the feedback is the section's official position.

Mr. Moore moved to approve the proposal. Ms. Woods seconded. The motion carried.

**CONSENT AGENDA (Tab 5, Page 61).** The Commission approved the following items by consent:

- 1. Minutes of August 26, 2021 Commission Meeting;
- 2. Legal Services Corporation Appointments;
- 3. Amendments to YLD Bylaws;

4. Recommend Paralegal Division Rule Amendments to the Utah Supreme Court. Ms. Sylvester noted during the meeting that the proposal should be amended to add that LPP's pay a fee to join the division, just as attorneys pay a fee to join a section.

- 9. Executive Session. No executive session was held,
- 11. Adjourn. The Bar Commission meeting adjourned at 10:45 a.m.

Board of Bar Commissioners Attention: Heather L. Thuet, Bar President Utah State Bar 645 South 200 East, Suite 310 Salt Lake City, Utah 84111-3834

# Re: Fund for Client Protection Meeting of October 29, 2021

Dear President Thuet:

The following is a report of the meeting of the Fund for Client Protection a/k/a Client Security Fund which was held October 29, 2021 remotely via Zoom. The members of the Committee that were present are Committee Chair Stephen Farr, Linda Barclay, Robert Harrison, Mickell Jimenez, Kim Colton, Smith Monson, Bradley Mumford and David Leta. Also present were Diane Akiyama from the Office of Professional Conduct, Assistant Disciplinary Counsel and Staff Liaison Christine Critchley. The Committee considered various claims and makes the following factual analysis and recommendations:

А.	Claimant:	Pablo Alcalde
	<b>Involved Attorney:</b>	Richard Uday
	<b>Disciplinary Status:</b>	Disbarred as of October 19, 2020 when resigned
with discipli	ne pending.	

**FACTS:** Pablo appeared. Mr. Uday did not. Pablo testified before the panel. Pablo appeared by zoom from his current location where he currently resides in Lima, Peru. He testified and was questioned by members of the panel. He had paid \$40,000 to attorney Richard Uday and Mr. Uday was supposed to pay that to the court to satisfy a restitution requirement that the court had imposed on Pablo and instead, Mr. Uday failed to pay the restitution and diverted the \$40,000 for his own use and benefit. It was clear to the panel that Mr. Uday had in fact misallocated \$40,000 worth of funds belonging to Mr. Alcalde. However, the top award that our rules permit is \$20,000 and accordingly, the panel unanimously recommended to the board of Bar Commissioner that Mr. Alcalde be paid \$20,000 from the Client Security Fund. However, since Mr. Alcalde still owes \$40,000 to the Third District Court in and for Salt Lake County, it is the recommendation that the money be paid to the Court towards the court ordered restitution for Mr. Alcaldes criminal activities for which he has already entered a guilty plea.

**RECOMMENDATION:** The committee recommends that the Fund for Client Protection reimburse Mr. Alcalde the amount of \$20,000 which is the full amount allowed under Utah Sup. Ct. R. Prof. Prac. 14-913, as amended. The Committee recommends that, if allowed under applicable law and these Rules, the payment on Mr. Alcalde's behalf be remitted to the Utah Department of Insurance related to case styled <u>State of Utah v. Pablo Antonio Alcalde</u>, in and for the Third District Court – West Jordan – Salt Lake County, State of Utah, case number 131401162. If the Fund is not able to make the payment directly to the Utah Department of Insurance for Mr. Alcalde's benefit, the Committee recommends that the funds either be paid into Court in case 131401162, or if that is not possible, a check to be made payable to both Mr. Alcalde and the Utah Department of Insurance re: Third District Court case number 131401162 and provided to Mr. Alcalde.

В.	Claimant:	Evelyn Chevez
	<b>Involved Attorney:</b>	Kimberly J. Trupiano
	<b>Disciplinary Status:</b>	Suspension-Disability

**FACTS:** Ms. Trupiano appeared and was represented by her attorney Mr. Paul Berke. Evelyn Chavez appeared. It was relayed to the paned during the court of the hearing that Ms. Chevez had paid Ms. Trupiano the sum of \$1775.00 to do work on her immigration case. The testimony was then given by Ms. Trupiano and Ms. Chavez agreed that it was correct. Ms. Trupiano had paid to Ms. Chavez the sum of \$2500 which was more than the attorney fee paid by Ms. Chavez. Ms. Trupiano did this because she felt that her lack of diligent work on this case had in fact injured Ms. Chavez in a greater amount. Ms. Chavez testified that she was more than happy to accept the sum of \$2500 to settle her claim against Ms. Trupiano and the Utah State Bar Fund for Client Protection and accordingly, the panel determined that it was not necessary to make any further award.

**RECOMMENDATION:** The Committee recommends no award.

C.	Claimant:	<b>Rodrigo Villarreal</b>
	<b>Involved Attorney:</b>	<b>Kimberly Trupiano</b>
	<b>Disciplinary Status:</b>	Suspension-Disability

**FACTS:** Rodrigo testified and claimed that he had paid a total of \$6586.19 to Ms. Trupiano. He hired Ms. Trupiano to represent him on an immigration case. Ms. Trupiano had done meaningful services for Mr. Villarreal prior to the time that she was rendered to do so. Based on the uncontested testimony, it was agreed by the parties that Ms. Trupiano had paid to Ms. Villarreal a sum of \$5082.90. Reviewing the records carefully, especially the billing records of Ms. Trupiano for time spent on Rodrigo Villarreal's case, the panel determined that Mr. Villarreal had been adequately compensated by the refund to him by Ms. Trupiano and accordingly, it is not recommended that Ms. Villarreal receive an additional award from the Utah state Bar Fund for Client Protection.

**RECOMMENDATION:** The Committee recommends no award.

D.	Claimants:	Cory Cissel
	<b>Involved Attorney:</b>	Bruce Savage
	<b>Disciplinary Status:</b>	Deceased

**FACTS:** Mr. Cissel claimed in his filing that he had paid Mr. Savage the sum of \$3000 for representation on his case in court. Mr. Cissel claimed that no legal services were provided by Mr. Savage prior to his death. Notwithstanding the fact that Mr. Cissel had been in touch with Christine Critchley regarding his matter with the Utah State Bar Fund for Client Protection on several occasions and had in fact been in touch the day prior to the hearing, Mr. Cissel did not appear at the hearing and could not be reached by telephone. Accordingly, it was recommended by the panel to continue Mr. Cissel's case until the next regularly scheduled panel hearing for the Utah State Bar Fund for Client Protection.

**RECOMMENDATION:** This matter will be rescheduled for the next scheduled panel hearing.

E.Claimants:Sheree WicklundInvolved Attorney:Bruce SavageDisciplinary Status:Deceased

**FACTS:** Sheree appeared and testified that she had paid \$2000 to Mr. Savage for work that she needed done on a custody case as well as some criminal charges. Ms. Wicklund testified that she received no services as Mr. Savage was unable to perform any legal services to her prior to his demise. Ms. Wicklund was able to prove by written documentation that she had paid the sum of \$2000 and accordingly it was recommended by the panel of the Utah State Bar Fund for Client Protection that she be awarded \$2000 from the fund as full and final compensation to her.

**RECOMMENDATION:** The committee recommends an award of \$2000.

The Committee has made recommendations that \$22,000.00 be paid out as compensation for the above-referenced claims. With these payments, the Fund's balance would be approximately \$208,304.16. Please contact me with any comments or questions.

Sincerely,

UTAH STATE BAR FUND FOR CLIENT PROTECTION

/s/ Stephen W. Farr

Stephen W. Farr Committee Chair

SWF/nh cc: Committee Members in Attendance